MEETING GOALS
The objectives of today’s meeting are to: (1) appoint our new managed care organization (MCO) Board representative, (2) update Board members’ roles & responsibilities, (3) amend the Board’s composition, and (4) receive updates on the Regional Health Equity Network, the Connect2 Community Network and HealthierHere’s policy work and administrative budget.

AGENDA
1:00 pm  Governing Board Retreat: Executive Search
* Closed session for Governing Board members & delegates only *

Public Meeting Starts at 1:30

1:30 pm  1) Land Acknowledgement  Kristin Conn, Board Member

1:35 pm  2) Welcome & Introductions  Shelley Cooper-Ashford & Jeff Sakuma, Board Co-Chairs
   • Meeting Goals/Agenda

1:40 pm  3) Board Business  Shelley Cooper-Ashford & Jeff Sakuma, Board Co-Chairs
   • Approval of Dec. Meeting Minutes
   • Interim CEO Report  Thuy Hua-Ly, HealthierHere
   • Action Item: MCO Board Appointment

2:00 pm  4) Equity Moment  Mario Paredes, Board Member

2:15 pm  5) Finance  Thuy Hua-Ly, HealthierHere
   • Update on 2023 Amended Administrative Budget

2:20 pm  6) Governance: 501c3 Board Evolution  Shelley Cooper-Ashford & Jeff Sakuma, Board Co-Chairs with Executive Committee members
   • Action Item: Roles & Responsibilities
   • Action Item: Board Composition

2:30 pm  7) Regional Health Equity Network  Marya Gingrey, HealthierHere
   • Workplan Update

3:10 pm  8) Connect2 Community Network  Rim Cothren, Contracted CTO, and Michael McKee, HealthierHere
   • Community Information Exchange (CIE) Update

3:50 pm  9) Policy Update  Thuy Hua-Ly, HealthierHere

4:00 pm  Adjourn

Next Meeting: February 2, 2023, 1-4pm (virtual)
Governing Board Meeting Summary
December 1, 2022, 1:30 p.m. – 4:00 p.m.
Video Conferencing

Members Present: Amber Casey (delegate for Hepatitis Education Project), Betsy Lieberman (Betsy Lieberman Consulting), Ceil Erickson (Seattle Foundation), Daniel Malone (Downtown Emergency Service Center), Giselle Zapata-Garcia (Latinos Promoting Good Health), Jeff Foti (Seattle Children’s Hospital), Jeff Sakuma (City of Seattle), Kevin Wang (delegate for Swedish), Laura Johnson (delegate, United Health Care), Lisa Yohalem (HealthPoint), Kristin Conn (Kaiser Permanente of WA), Roi-Martin Brown (Washington Community Action Network), Semra Riddle (Sound Cities Association), Shelley Cooper-Ashford (Center for Multicultural Health), and Steve Daschle (Southwest Youth and Family Services).

Members Not Present: Abdulahi Osman (delegate for Falis Community Services), Andrea Yip (delegate for Seattle/King County Aging & Disability Services), Christina Diego (delegate for Seattle Indian Health Board), Dennis Worsham (PH, Seattle & King County), Leo Flor (King County Department of Community and Human Services), Mario Paredes (Consejo Counseling and Referral Services), and Tricia Madden (Harborview Medical Center).

Staff: Alexis Desrosiers, Jaspreet Malhotra, Marya Gingrey, Thuy Hua-Ly, and Christina Hulet (Consultant).

Guests: Barbara de Michele (Sound Cities Association), and Hali Willis (SCA).

Governing Board Meeting
The Governing Board meeting, including board members, delegates, and the public, was called to order at 1:30 pm.

Welcome & Introductions
Thuy Hua-Ly welcomed everyone, and Shelly Cooper-Ashford reviewed the agenda.

Board Business
Approval of the Minutes from November 3, 2022
The board reviewed and approved the November 3rd meeting minutes with the correction of Jeff Foti voting no on the Decision Memo: 501c3 Board Composition.

Abstentions: Ceil Erickson
Executive’s Report
Thuy Hua-Ly reviewed the CEO report. See page 5 of the pre-read packet for details. Thuy’s highlights included:

- Announced the departure of Sara Standish from HealthierHere and work with staff on the transition plan, as well as recruitment for their position.
- HealthierHere has sent out all contracts.
- The HealthierHere office location is officially closed as of November 30th. We will be getting a PO Box for our mail.
- Our new HealthierHere website will be shared with the Board at the February 2nd Governing Board meeting.

Equity Moment
Steve Daschle led the equity moment. He provided an update on wage equity for Human Services workers. Steve spoke about a study funded by the City of Seattle in partnership with the University of Washington. The report will be completed by February 2023. The City of Seattle and King County have supported our partnership to address the pay equity issue in our area.

Jeff Sakuma acknowledged AIDS Day and reminded us that statistics show the burden continues to fall with our Black- African American and Latin-X population.

Governance
Decision Memo: 501c3 Governing Board Composition
Due to Jeff Foti correction of his no vote the Board voted again on the decision memo.

The board voted to approve the 501c3 Governing Board Composition with Jeff Foti voting no. Motion passed.

Governance
Decision Memo: 2023 Administrative Budget
Steve Daschle spoke on behalf of the Finance Committee and provided an introduction as to the amount reviewed and allocated by the Finance Committee. Thuy Hua-Ly reviewed the slides summarizing the process and recommendation.

Time was provided for Q & A from the Board and Community partners, and they were answered by Thuy Hua-Ly and Steve Daschle.
The board voted to approve the 2023 Administrative Budget with the following:

Motion to approve 2023 Administrative Budget as presented with the expectation that the Board will review a budget adjustment at the January meeting to address the concerns around the cost-of-living adjustments and the funding for the community consumer and tribal engagement work in recognition of inflation.

Motion carried with two abstentions from Ceil Erickson and Laura Johnson.

501c3 Governing Board Evolution
Shelly Cooper-Ashford and Jeff Sakuma led the presentation and reviewed the slides summarizing the process and recommendation.

- Reviewed the proposed changes to current Board member responsibilities.
- Referred Board members to Pre-Read packet (pg. 11) for a more detailed document of the roles and responsibilities.

Time was given for Q & A. Next steps the Executive Committee will incorporate today’s feedback and come back in January for a Board decision

Public Comment
No public comment was made.

Year in Review – 2022 Highlights and Accomplishments
Thuy Hua-Ly and Marya Gingrey provided an overview of 2022 including:
- Traditional Medicine SDoH Investments
  - Invested $1.1M in 5 organizations to improve health outcomes for AI/AN community members
- Culturally Inclusive and Responsive Healthcare
- Organized and Hosted Partner and Staff Training Opportunities
- Award and contract w/ Ready Computing to implement CIE

Looking forward to 2023
- Welcome Chief Executive Officer
- Possible implementation of MTP 2.0 – New Waiver
- Continue preparation towards HealthierHere operating as a 501(c)(3) entity
- Continued development and implementation of Data Privacy and Security policies and procedures
Board meeting was divided into groups so they could all share with each other answers to the following questions:

- **Board member discussion question**: What do you most appreciate about serving on the board this year?
- **Non-Board member discussion question**: What has been the greatest value add for you about attending our board meetings this year?

Time was given for Board members to share their thoughts.

Thuy Hua-Ly thanked the meeting attendees and concluded the meeting.

The meeting adjourned at 3:43 pm.
January 12, 2023, Executive Report

Date: January 12, 023

To: HealthierHere Governing Board

From: Thuy Hua-Ly

Dear Governing Board Members,

Welcome to 2023! I hope you are returning rejuvenated after a wonderful and safe holiday season well spent with your loved ones.

The new year is often a time where people make resolutions that may or may not last. However, HealthierHere’s commitment to our goals remains steadfast, even as we navigate organizational change and adapt to the dynamic needs of the times.

We are gearing up for a pivotal year that will help shape the future of HealthierHere and our collaborative work across King County and Washington state. Notably, we are entering the final year outlined in our 2021-2023 Strategic Priorities, which I’d like to take a moment to refresh your memories on. Our Governing Board-approved priorities include:

1. **Connect2 Community Network – Community Information Exchange**
   
   *Purpose/Goal: Build a Unified Network of platforms across clinical, community and social service providers that connect, communicate and cooperate to connect people, service organizations, and community partners more quickly and more effectively – resulting in a healthier, more equitable community for all.*

2. **Healthcare Innovation and System Transformation**
   
   *Purpose/Goal: Catalyze a portfolio of interventions that transform the health and social*
system to achieve a set of community driven outcomes; build capacity in the health and social service systems and within partner organizations to provide care that is culturally and linguistically responsive.

3. Regional Health Equity Action Network

Purpose/Goal: Catalyze action among clinical and community partners in King County to identify and remove inequities, share best practices, and co-create anti-racist policies and practices in the health and social service systems.

These priorities will continue to guide our efforts, and we look forward to collaborating with you all in strategic planning that will inform our work in the years to come.

This January, we join our sister Accountable Communities of Health in engaging the WA State legislature during the current legislative session to raise awareness of our shared priorities and unique approaches to improving the health and well-being of our communities. As we seek legislative approval for the MTP Waiver 2.0, we hope to leverage our successes to help sustain the ACH model and support our evolving work into the future.

Finally, HealthierHere will be recruiting for nine vacant positions on our team, as well as continuing our search for our new CEO. We will provide details about these opportunities with you as they arise and encourage you to please share them with your networks.

I have so much excitement for the amazing things I know we’ll accomplish together in 2023! Thank you for your joining us in this adventure. I can’t wait to continue getting to know each of you better and to deepen our collaborations throughout the year.

Warmly,

Thuy Hua-Ly

Interim CEO, HealthierHere
### Community & Consumer Voice Committee (CCV)
*Meets the 4th Monday of each month at 1:30pm-3:30pm*

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<tr>
<th>Roi-Martin Brown</th>
<th>Washington Consumer Action Network</th>
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<td>Joe Chrasti</td>
<td>IAF Northwest/Health Equity</td>
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<td>Promotora Comunitaria South Park</td>
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<td>Shelley Cooper-Ashford</td>
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<td>Shantel Davis</td>
<td>Peoples Harm Reduction Alliance</td>
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<td>Michelle DiMiscio</td>
<td>Community Health Workers KC</td>
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<td>Lisa Floyd</td>
<td>KC Department of Community and Human Services</td>
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<td>Dorothy Gibson</td>
<td>Sound Alliance/AF</td>
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<td>Riham Hashi</td>
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<td>Shamso Issak</td>
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<td>Hallie Pritchett</td>
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<td>Isabel Quijano</td>
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<td>Jihan Rashid</td>
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<td>Julie Romero</td>
<td>Neighborhood House</td>
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<td>Nadine Shiroma</td>
<td>Hepatitis B Foundation</td>
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<td>Christine Stalie</td>
<td>DOH &amp; Washington Immigrant Network</td>
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<td>Michael Ninburg</td>
<td>Hepatitis Education Project</td>
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<td>Laura Titzer</td>
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<td>Janet Zamzow</td>
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<td>Bliss</td>
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<td>Giselle Zapata-Garcia</td>
<td>Latinos Promoting Good Health</td>
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**Staff:** Marya Gingrey, Myani Guetta

### Executive Committee (EC)
*Meets the 3rd Friday of every month at 8:30am-10:00am*

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<tr>
<th>Shelley Cooper-Ashford</th>
<th>Center for MultiCultural Health</th>
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<td>(co-chair)</td>
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<td>Steve Daschle</td>
<td>Southwest Youth and Family Services</td>
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<td>Betsy Lieberman</td>
<td>Affordable and Public Housing Group</td>
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<td>(chair Emeritus)</td>
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<td>Mario Paredes</td>
<td>Consejo</td>
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<td>City of Seattle, Human Services Dept.</td>
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<td>Elizabeth Tail</td>
<td>Cowlitz Tribal Health</td>
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**Staff:** Christina Hulet, Susan McLaughlin

### Finance Committee (FC)
*Meets the 3rd Thursday of each month at 3:30 pm-5 pm*

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<th>Roi-Martin Brown</th>
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<td>Janine Childs</td>
<td>Neighborcare</td>
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<td>David DiGiuseppe</td>
<td>Community Health Plan of WA</td>
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<td>Ceil Erickson</td>
<td>Seattle Foundation</td>
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<td>Pam Gallagher</td>
<td>Swedish Hospital</td>
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<td>Travis Grady</td>
<td>Cowlitz Tribal Health</td>
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<td>Stacy Kessel</td>
<td>Community Health Plan of WA</td>
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<td>Hiroshi Nakano</td>
<td>Valley Medical</td>
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<td>Mario Paredes</td>
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<td>Karen Spoelman</td>
<td>King County DCHS - BHRD</td>
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<td>Jenny Tripp</td>
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**Staff:** Thuy Hua-Ly

### CEO Hiring Committee
*Meets the 2nd & 4th Friday of each month at 8am*

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<td>Roi-Martin Brown</td>
<td>Washington Consumer Action Network</td>
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<td>Sally Carlson</td>
<td>Carlson Beck</td>
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<td>Heidi Holzhauer</td>
<td>Cowlitz Tribal Health</td>
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<td>Elizabeth Tail</td>
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Staff: Christina Hulet and Carlson Beck staff Sally Carlson, Heidi Holzhauer and Celeste Andrini

### Indigenous Nations Committee (INC)

**Meets monthly**

| Colleen Chalmers | Chief Seattle Club |
| Craig Dee | Fred Hutchinson |
| Matt EchoHawk - Hayashi | Headwater People |
| Travis Grady | Cowlitz Tribal Health |
| Camie Goldhammer | UIATF - Doula program |
| Sacena Gurule | Cowlitz Tribal Health |
| Christian Hogan | Unkitawa |
| Leslie Jimenz | KC Public Health - Environmental Health |
| Jessica Juarez-Wagner | United Indians of All Tribes Foundation |
| Ellany Kayce | Nakani Native Program |
| Esther Lucero | Seattle Indian Health Board |
| Sara Marie Ortiz | Highline Public Schools - Native Education |
| Ka’imi Sinclair | WSU – Native Partnerships |
| Jeff Smith | Nakani Native Program |
| Elizabeth Tail | Cowlitz Tribal Health |
| My-le Tang | Dept of Commerce - Tribal Homeless Youth |
| Raven Twofeathers | |
| Ixtli White Hawk | Unkitawa |

**Chair:** Ka’imi Sinclair / **Staff:** Abriel Johnny

### Connect2 Community Network Advisory Group

**Meets every other month**

| Tashau Asefaw | Community Health Plan of WA |
| Modester Chatta (co-chair) | Association of Zambians in Seattle, WA |
| Barbara de Michele (co-chair) | Issaquah City Council |
| Joanne Donahue | Sound Generations |
| Jon Ehrenfeld | Seattle Fire Department |
| Allie Franklin | Harborview |
| Michelle Glatt | HealthPoint |
| Donald Lachman | Westcare WA/WA Serves |
| Joceyln Lui | Asian Counseling & Referral Service |
| Sara Mathews | Premera |
| AJ McClure | Global to Local |
| Thuy Hua-Ly | HealthierHere |
| Peter Muigai | Pamoja Christian Church |
| Michael Myint | MultiCare |
| Gary Renville | Project Access Northwest |
| Marcy Miller | King County |
| Michelle McDaniel | Crisis Connections |
| Marguerite Ro | AARP Washington |
| Lina Stinson-Ali | WA State Coalition for African Community Leaders |
| Sally Sundar | YMCA of Greater Seattle |
| Cody West | Peer Seattle |
| Kim Wicklund | Kaiser Permanente |
| Andrea Yip | Aging & Disability Services |

Staff: Sara Standish, Christina Hulet

### Integration Assessment Workgroup

**Meets the 1st Monday of each month at 2:30pm-4 pm**

| Liz Baxter | North Sound ACH |
| Dee Brown | United Health Care |
| Miranda Burger | Olympic Community Health |
| Jodi Castle | Elevate Health |
| Sylvia Gil | Community Health Plan of WA |
| Tory Gildred | Molina |
| Jennie Harvell | HCA |
| Susan McLaughlin | HealthierHere |
| Michael McKee | HealthierHere |
| Jessica Molberg | Coordinated Care |
Nyka Osteen | North Sound ACH
---|---
Colette Rush | HCA
Caitlin Safford | Amerigroup
John Schapman | North Sound ACH
Audrey Silliman | Coordinated Care
Sharon Williams | United Health Care

Tri-Chairs: Tory Gildred, Michael McKee, Colette Rush
Staff: Diana Bianco & Cathy Kaufman, Artemis Consulting

Washington Care Coordination Collaborative (WCCC)

Meets monthly, typically Tuesdays

Kathie Olson | Molina
---|---
Katie Dowd | Collective Medical
Amy Sharrett | Community Health Plan of WA
Eric McNair Scott | Southwest ACH
James Cook | Community Health Plan of WA
Jenna Moody | Collective Medical
Jennie Harvell | HCA
Angelique Cardon | United Health Care
Kim Lepin | Southwest ACH
Kimberly Bjorn | Elevate Health
Amber Stokes | Coordinated Care
Lindsay Knaus | North Sound ACH
Lou Schmitz | American Indian Health Commission
Matania Osborn | Anthem
Martin Sanchez | Greater Columbia ACH
Naveen Shetty | King County
Rebecca Carbajal | Molina
Rena Cleland | Molina
Sarah Bolling-Dorn | Better Health Together ACH
Tina Seery | WSHA
Sam Werdel | Greater Columbia ACH
David Roehn | North Sound ACH
Erika Anderson | Collective Medical
Terri Brazelton | Amerigroup
Laureen Tomich | Elevate Health
Celeste Schoenthaler | Olympic Community of Health
Amanda Bieber-Mayberry | Anthem
Nikki Lewis | Anthem
Angela Castro | HCA
Shane Deleuw | United Health Care
Kimberly Studzinski | Collective Medical
Laura Kaster | Collective Medical
Jane Hanneken | Collective Medical
Janet Devlin | Collective Medical

Staff: Michael McKee
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| **Governing Board (GB, Board)** | • Steward the organization’s overall mission and strategic plan  
• Assume fiduciary responsibility/single point of accountability, including financial decision-making authority for demonstration projects and fund allocations  
• Hire, fire and evaluate the Executive Director (ED)  
• Maintain updated operating agreements and bylaws  
• Monitor organizational and project performance  
• Appoint Governing Board members  
• Represent and communicate HH’s work to the public  
• Review and approve consumer/community engagement plan  
• Ensure alignment with regional health needs and priorities | December 1 Agenda:  
• Approve the 2023 administrative budget  
• Discuss board member roles and responsibilities, and  
• Reflect on our 2022 accomplishments and the year ahead. | January 12 Agenda  
• Appoint our new managed care organization (MCO) Board representative  
• Update Board members’ roles & responsibilities, Amend the Board’s composition, and  
• Amend the Board’s composition  
• Receive updates on the Regional Health Equity Network, the Connect2 Community Network and HealthierHere’s policy work and administrative budget. |
| **Executive Committee (EC)** | • Support the ED in achieving organizational goals  
• Oversee ED selection, compensation, and evaluation  
• Act on behalf of the Governing Board in cases of emergency or when urgent decisions are needed  
• Approve expenditures/contracts between $100-$500K not included in the board-approved budget as needed  
• Oversee board member recruitment and selection process | December 9 Agenda  
• Discuss MCO Appointment  
• Discuss the 501c3 draft bylaws  
• Discuss the Co-chair appointment  
• April wave/transition planning  
• Review January Agenda  
• Continue to support Hiring Committee and CEO search | January Agenda  
• Discuss Policy update/leg session  
• Board appointments: Timeline update and brainstorm philanthropic & business seats Co-chair & chair emeritus appointments |

Next Meeting: February 2
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<td>Next Meeting: February 10</td>
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<td>Oversee board governance (e.g., committee structure, bylaws)</td>
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<td><strong>Finance Committee (FC)</strong></td>
<td>Support HH’s future sustainability and the development of key initiatives such as the Equity &amp; Wellness Fund</td>
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<td>Approve state-required reports</td>
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<td>Oversee HH’s budgeting, financial monitoring, internal control processes and financial policies and procedures</td>
<td>December Agenda</td>
<td>January Agenda:</td>
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<td>Ensure adequate protection of HH’s assets</td>
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<td>• TBD</td>
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<td>Oversee distribution of funds to partnering organizations and for investment priorities</td>
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<td>Next Meeting: January 19</td>
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<td>Ensure HH is meeting requirements for state, provider, and other contracts</td>
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<td>Oversee/coordinate with Funds Flow Workgroup</td>
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<td>Facilitate value-based payment</td>
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<td><strong>Community &amp; Consumer Voice Committee (CCV)</strong></td>
<td>Proactively engage communities and beneficiaries to co-design and embed equity in HH’s work</td>
<td>December 12 Agenda:</td>
<td>Agenda: TBD</td>
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<td>Engage and support community-based organization (CBO) partners and build CBO capacity</td>
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<td>Next meeting: January 23</td>
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<td>Actively recruit and support community members serving on the Board/committees</td>
<td>• An overview of 2022 CCV accomplishments and a look at the work ahead in 2023</td>
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<td>Provide input into and help design the community engagement plan</td>
<td>• Presentation and discussion lead by Graeme on the HealthierHere comms strategy in 2023</td>
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<td>Gather data/information on the experience of Medicaid members</td>
<td>• Update from GB co-chair on the CEO search, and an update on the ERT and other member announcements</td>
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| Indigenous Nations Committee (INC) | • Monitor results and ensure accountability/transparency with communities  
• Proactively engage American Indian/Alaska Native/Indigenous (AI/AN/I) community and beneficiaries to co-design and embed equity in HH’s work  
• Engage and support AI/AN/I serving community-based organization (CBO) partners and build CBO capacity  
• Actively recruit and support AI/AN/I community members serving on the Board/committees  
• Provide input into and help design the tribal engagement plan  
• Gather data/information on the experience of Medicaid members  
• Monitor results and ensure accountability/transparency with community | December Agenda:  
• December meeting was cancelled | Agenda:  
• Agenda TBD  
Next Meeting: Tentatively January 18 |
| Washington Care Coordination Collaborative | Supports statewide implementation and optimization of a care coordination information-sharing platform (e.g., Collective Platform) by bringing ACHs, providers, and Managed Care Organizations (MCOs) together to:  
• Identify and/or develop effective information-sharing workflows, within and across care settings, for improved support of care coordination  
• Support wider and enhanced use of the care coordination platform | November Agenda:  
• The Washington Care Coordination Collaborative held our last meeting for the year and the foreseeable future in November. We provided a year in review and celebrated the major accomplishments of the Collaborative over the past 3+ years. The Collaborative has now ended in its current iteration. Major achievements of the Collaborative including the | • No future meetings |
<table>
<thead>
<tr>
<th>Who</th>
<th>Purpose</th>
<th>Highlights</th>
<th>What’s Next</th>
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<tbody>
<tr>
<td>Community Information Exchange (CIE) Collaborative:</td>
<td>Support standard protocols for the collection and use of data within the platform</td>
<td>Washington State Care Coordination Platform Standards guide and accompanying webinar, as well as the three webinars hosted in 2023 regarding optimization of Collective Medical will live on the Collective Medical Customer Community page for future access.</td>
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<td>Support standard protocols for data governance</td>
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<td>Identify/develop standard processes for coordination of care across providers and provider types</td>
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<td>Provide opportunities for shared learning across ACH regions</td>
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<td>Ensure related protocols, processes, and workflows are developed in HIPAA-compliant manner</td>
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<td>Network Partners Workgroup (NP):</td>
<td>November 16 Agenda:</td>
<td>C2C Network Advisory Group Agenda:</td>
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<td>Collaborative members will work together to establish a community-led governance structure and guide the development of a CIE</td>
<td>The Network Partner Workgroup met on November 16. During this meeting we provided partners an update on the progress with integrations, outlined three ways to participate in the Connect2 Community Network using technology, and engaged in a discussion with partners on how they might want to participate and the support they would need for participation. This conversation will help us identify what possible next steps to take to continue the work moving forward and support our partners.</td>
<td>TBD</td>
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<td>Develop shared long-term CIE requirements and implementation plan in consultation with Legal Framework and Data &amp; Technology Workgroups</td>
<td>Next meeting: January 17</td>
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<td>Legal Framework and Data and Technology Workgroups (LDT):</td>
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<td>C2C Network Partner Workgroup</td>
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<td>Develop shared long-term CIE requirements and implementation plan in partnership with Network Partners Workgroup</td>
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<td>February 15</td>
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<td>Unite WA Workgroup</td>
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<td>Next meeting in January 2023</td>
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<tr>
<td>Who</td>
<td>Purpose</td>
<td>Highlights</td>
<td>What’s Next</td>
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| Integration Assessment Workgroup | Supports statewide implementation of a standardized tool to assess level of integration for outpatient primary care and behavioral health agencies. Includes representatives from HCA, MCOs, & ACHs to:  
  - Identify a tool to be implemented statewide  
  - Make recommendations to HCA on implementation and timeline  
  - Make recommendations to HCA on data collection, analysis, reporting, and data sharing  
  - Make recommendations to HCA on quality improvement structure and areas of focus including training, TA, practice coaching, etc. to help providers advance along the continuum of integrated care  
  - Oversee launch of WA-ICA | December Agenda:  
  - The workgroup will meet in December to continue discussions about gap year planning and data use principles. The workgroup will also be receiving and reviewing the final statewide WA-ICA Cohort 1 data analysis reports in December. | WA-ICA Agenda:  
  - TBD  
Next Meetings: January 23 |
DECISION MEMO: Governing Board Managed Care Organization Seat

Memo prepared by: Christina Hulet, on behalf of the Executive Committee
Date prepared: December 15, 2022
Date of proposed action: January 12, 2023

Issue
The region’s five Managed Care Organizations (MCOs) are responsible for nominating one representative to serve on HealthierHere’s Governing Board. Consistent with HealthierHere’s bylaws, the MCOs have elected to rotate their seat appointment on an annual basis. Genevieve Caruncho-Simpson of UnitedHealthCare has served during 2022. It is now time to appoint a new Governing Board member for 2023.

Background
HealthierHere’s 26-member Governing Board was established with designated seats representing specific sectors/perspectives. In allocating seats, the team sought to balance representation between public, private, and non-profit organizations, as well as between institutional health care partners and community-based organizations. In addition, some seats were designated as ‘open’ (i.e., open to applicants from the general public), while others were ‘reserved’ for lead entities to nominate a candidate for the board’s approval.

The Managed Care Organization (MCO) seat is ‘reserved’ to the MCOs to nominate their preferred candidate. As such, the Executive Committee recently received and reviewed their request to appoint Dr. Jay Fathi of Molina to the Governing Board for 2023.

Dr. Jay Fathi is currently Plan President and Chief Executive Office for Molina Healthcare of Washington. Prior to this, he served as Managing Director of Fathi Consulting LLC, President and CEO of Coordinated Care of Washington, and Senior Medical Director of Primary Care and Community Health for Swedish Health Services/Providence Health and Services, among other roles.

Attached is his full board application and letter of support from the Managed Care Organizations.
**Recommendation**

The Executive Committee recommends that the Governing Board approve the MCO’s nomination to appoint Dr. Jay Fathi to the MCO seat. He brings senior healthcare leadership experience that is integral to HealthierHere’s system transformation work.

**Values**

*How does this recommendation align with HealthierHere’s core values of equity, community, partnership, innovation, and results?*

In making this recommendation, the Executive Committee relies on the expertise of our community in partnership to identify their preferred candidate for this seat.
MCO Seat Letter for Dr. Jay Fathi

HealthierHere
1000 Second Avenue, Suite 1730
Seattle, WA 98104

November 7, 2022

Dear Executive Committee Members,

On behalf of the managed care organization (MCO) sector and Molina Healthcare, we recommend the appointment of Dr. Jay Fathi, to serve as our MCO representative on HealthierHere’s Governing Board for the 2023 calendar year. This appointment is in accordance with the annual MCO sector rotation schedule.

As a Family Practice physician, lifelong King County/Seattle resident, and Molina’s President, Jay brings valuable experience and expertise from our sector and will demonstrate a strong commitment to HealthierHere’s core values of equity, community, partnership, innovation and results.

Please also feel free to contact Laurel Lee, if you have further questions.

Sincerely,

The MCO Sector
HealthierHere Governing Board Application

Personal Information

Name: Jay Fathi MD

Organization & Title (if applicable): Molina Healthcare of Washington; Plan President

Email: Jay.Fathi@molinahealthcare.com
Phone: 206 550-7662

Application Questions
Please respond to the following questions.

1. Please confirm which sector seat you are applying for:
   MCO

2. Please describe your commitment to and experience working on issues of health equity?

   I have been involved with addressing health equity my entire 30 year career in health care in Washington, starting with 12 years of patient care at a community health center serving nearly exclusively immigrant, marginalized, and under and un-insured populations, including communities of color. I founded and led the first Community Health program at Swedish Health Services which wholly addressed health equity and reducing health disparities. As Plan President of 2 of Washington’s Medicaid managed care plans in the past decade, by definition I have been leading work to address health equity, as Medicaid populations are disproportionately represented by individuals and families w/ LEP, communities of color, and immigrant populations, and have challenges with access to healthcare, and experience suboptimal health outcomes over a myriad of measures. My work as a managed care leader is built upon a commitment to health equity, especially for Medicaid populations.
3. Are you involved in any cross-sector or community partnerships? If so, what strategies would you use to keep them engaged in this work?
Multiple, state wide; successful cross sector and community partnerships are based on trust, relationships, listening, open communication, humility, and the willingness to try new things and embrace new perspectives and ideas, particularly from those with lived experience or are the focus populations for health improvement.

4. What personal experiences, skills, or qualifications do you have that would help you be successful in this role?
Please see resume

5. Please provide an example of an innovative collaborative or system change you have been involved in.
Please see resume
D. Jay Fathi, MD  
(206) 979-1140  
djayfathi@gmail.com

Washington state family physician executive with extensive non-profit and private sector leadership experience in healthcare

March 2021-present

Plan President and CEO, Molina Healthcare of Washington-Leading the Washington state business unit of Molina Healthcare Inc., a Fortune 125 company providing managed care health services through government sponsored health insurance programs

- Plan is largest in Washington state by membership with over 1 million total enrollees in Medicaid (Apple Health), Marketplace (Health Benefit Exchange), and Medicare (D-SNP) programs; serving Medicaid members in every county statewide, with over $4.5B in revenue and 800 employees, featuring innovative member programs and top quality and provider satisfaction scores

March 2018-present

Managing Director, Fathi Consulting LLC

Providing local, regional, and national advising and strategic consultation to multiple public/non-profit and private sector clients, including provider, community based and social service organizations, labor unions, and governmental entities around health care delivery, financing, regulatory issues, public health, and policy

May 2012-December 2017

President and CEO, Coordinated Care of Washington/Coordinated Care Corporation-Led Washington state business unit of Centene Corporation, a Fortune 50 multi-national health services company focusing on government-sponsored health care insurance programs, contracting with the Washington State Health Care Authority to implement the Affordable Care Act in Washington

Led health plan from startup/go-live, as a Medicaid (Apple Health) plan with 34,000 members, $180M in revenue, and 70 employees, to a multi-product state-wide plan with over 250,000 members in all 39 Washington counties, nearly $1B in revenue, over 20,000 contracted providers, and a diverse workforce of 375 employees. Worked regularly with local and state level elected and appointed government officials; led staff which included community health workers, nurses, care and case managers, behavioral health specialists, social workers, pharmacists, physicians, and teams including data and analytics, government affairs and health policy, regulatory affairs, and finance, to help manage the healthcare quality, outcomes, utilization, and costs of Washington State’s most vulnerable residents. Expanded
state-wide footprint with headquarters in Tacoma and opened additional offices in Seattle, Yakima, and Wenatchee, with field staff in Spokane and state-wide

- Won competitive state-wide sole-sourced contract from the Washington State Health Care Authority (HCA) and **launched health plan for all 24,000 foster and adoption support children, youth, and young adults statewide** up to age 26 in 2016 in all 39 counties
- Won competitive contract with HCA for **Integrated Managed Care/Behavioral Health** in 4 county North Central Washington Region in 2017
- Led one of the **largest and most affordable plans on Washington Health Benefit Exchange** annually from its inception in 2014, with 80-90% of members receiving federal subsidies under the Affordable Care Act, serving 17 Washington counties.
- Implemented **multiple innovative programs** including free breast pumps and car seats for all pregnant individuals, free 24/7 lactation support via smartphone video app for new moms, reward program for preventive health behaviors to help pay for utilities, transportation, childcare, education, or rent
- Worked closely with **nearly all Washington Community Health Centers, and several Tribal Clinics**
- Plan was awarded **Accreditation with Commendation** by the National Committee for Quality Assurance (NCQA) in 2017
- Multiple **improvements in quality health outcomes, preventive measures, star ratings, and costs** across all age ranges and conditions
- Highest increase in Employee Engagement scores among all Centene state health plans 2015-2017
- Business development, both nationally and regionally

July 2008-May 2012

**Senior Medical Director, Primary Care and Community Health, Swedish Health Services/Providence Health and Services**

- Founded and launched **Community Health Program**, serving as organizational lead to public and community health sectors with focus on innovation and collaboration
- Medical Director, Swedish Community Specialty Clinic---led **significant growth, expansion, and upgrade of clinic** for low income/uninsured/underserved patients, adding several specialties, electronic health record, and specialty dental clinic
- Designed, launched, and served as **Medical Director of Employee Health and Wellness Clinic**; onsite clinic to serve over 4,000 employees
- Led redesign of institution’s self-funded health benefit plan for 16,000 employees and dependents
- Launched **patient-centered medical home primary care clinic with innovative value-based payment model** with commercial and Medicaid health plans rewarding access, quality, and health outcomes
- Medical Director, Ballard High School Teen Health Center, serving low income and underserved youth in a school-based health center
- Medical Director, Swedish Diabetes Program
Initiated and served as Course Chair for Continuing Medical Education (CME) national conferences on Immunizations, Breastfeeding, HIV, and Diabetes

Collaborated in launch of Global to Local, a regional partnership to improve health in low-income US communities using proven global health strategies

Led launch of standing order/free influenza immunization program for all patients, family, and visitors

Launched Baby-Friendly Hospital Initiative efforts

Designed and launched outpatient Care Management program for union trust and employee health plan

Faculty Physician, Swedish Family Medicine Residency Program, including at Downtown Family Medicine, Public Health Seattle/King County

Extensive engagement and collaboration with employers, payers, Foundation, donors

July 1996-July 2008

Family Physician, 45th Street Community Health Center/NeighborCare Health

Attending Staff Physician in comprehensive multi-disciplinary primary care community clinic offering integrated behavioral health, with full spectrum family medicine, including obstetrics and inpatient care, for low income, homeless, uninsured, immigrant, LGBTQ, BIPOC, and otherwise underserved and marginalized patients; Assistant Residency Site Director

July 2000-Present

Clinical Faculty, University of Washington School of Medicine, Department of Family Medicine

Clinical Instructor and Clinical Assistant Professor, teaching and serving as advisor to residents, and teaching medical students and allied health professionals

Medical Staff Membership/Leadership

Swedish Medical Center/Swedish Health Services/Providence Health and Services, medical staff, 1997-present

Chief, Department of Family Medicine, all Swedish campuses, 2006-2010

Chief, Department of Family Medicine, First Hill Campus, 2002-2006

Chair, Department of Family Medicine Quality Management/Peer Review Committee, 2000-2001

Credentials Committee, 2006-2012

Board Memberships

- Washington School Based Health Alliance, 2022-present
- Washington Health Alliance, 2021-present
- Washington Healthcare Forum, 2021-present
- Ballard Food Bank, 2020-present
• Better Health Together, a program of Empire Health Foundation, Accountable Community of Health-Spokane/Eastern Washington, 2017
• Pierce County Accountable Community of Health (Elevate Health), 2017
• Seattle Chamber of Commerce 2016, Executive Board, 2017
• WithinReach of Washington (formerly Healthy Mothers, Healthy Babies of Washington), 2011-2016
• American Diabetes Association of Washington, Community Leadership Board 2012-2014
• Washington Vaccine Association, 2013-2015
• Coordinated Care of Washington, 2014-2017
• Managed Health Services of Indiana, 2012-2017

Committees/Memberships

• Washington Health Benefit Exchange Advisory Committee, 2021-present
• Washington State Health Innovation Council, Cambia Grove, 2020-present
• Healthcare Initiative Workgroup, Food Lifeline, 2020
• Health Innovation Leadership Network: Communities and Equity Accelerator Committee, Washington State Health Care Authority, 2016-2017
• Vaccine Advisory Committee, Washington State Department of Health, 2002-2010
• Pharmacy and Therapeutics Committee, Washington State Health Care Authority, 2012
• National Healthcare Advisory Council, CIGNA, 2010-2012; provided input and guidance to CIGNA CEO and Executive National Leadership Team
• American Academy of Family Physicians, 1993-present
• Washington Academy of Family Physicians, 1993-present
  o Chair, Child and School Health Committee, 1998-2003, with emphasis on gun violence/firearm injury prevention, teen pregnancy, adolescent health, and toy safety
• King County Academy of Family Physicians, 1993-present
• Washington State Medical Association, 2012-present
• King County Medical Society, 2009-present
• Healthcare Advisory Committee, Jay Inslee for Governor, 2012
• Washington Physicians for Social Responsibility, 2019-present
• Immunization Action Coalition of Washington, Chair, Provider Awareness Committee, 1998-2004

Awards

• Cynthia F. Shurtleff Leadership Award, WithinReach of Washington, presented “for extraordinary leadership, innovation, and dedication to the health and wellbeing of women, children, and families in Washington State,” 2017
• Advocate Award, Immunization Action Coalition of Washington 2007
• MaryAnn O’Hara MD Physician Leadership Award, Breastfeeding Coalition of Washington, 2006
• Outstanding Teacher of the Year, Swedish Medical Center, First Hill Campus, 2003
• Parke-Davis National Teacher Development Award, American Academy of Family Physicians, 1998
Education

- Bachelor of Arts, History, University of Washington, 1988
- Doctor of Medicine, University of Washington School of Medicine, 1993
- Executive Certificate, Michael G. Foster School of Business, University of Washington, Executive Development Program, 2010

Board Certification/Licensure

- Diplomate, National Board of Medical Examiners, 1994
- Medical Licensure-State of Washington, 1995-present

Research and Publications

- The Relationship Between Diet and Cervical Carcinoma in-situ, Poster Presentation, Western Medical Student Association, Carmel, CA, 1991
- Primary Care Management of Common Anorectal Conditions, editor and author, Primary Care Clinics of North America, 1998

Select Presentations

University of Washington Masters of Health Administration (MHA) program, guest lecturer, Clinical Systems Management, “Healthcare Quality and Equity from the Health Plan Perspective,” May 2022


University of Washington School of Nursing/The MolinaCares Accord, “Addressing Behavioral Health Workforce Capacity in Washington,” virtual panel, December 2021

Washington Health Benefit Exchange Board Meeting, “Cascade Care-Carrier Panel,” virtual panel presentation and discussion, December 2021


The Anvil Group, “COVID-19 Vaccination Update,” international webinar, February 2021

Virtual Town Hall with Congresswoman Marilyn Strickland, representing Washington’s
10th Congressional District, “COVID-19 Update,” February 2021

Argentum Executive Director Leadership Institute, “COVID-19 Testing in Senior Living/Adult Care Communities,” national webinar, October 2020


SEIU 775 Washington, “COVID-19 Updates,” Facebook Live Event, April 2020


MHM Services, Inc, Annual Leadership Conference, “State Health Plan Perspectives,” Reston, VA, October 2017


Washington Health Benefits Exchange Board, Panel Presentation, “Carrier Perspective on Federal ACA Activities,” SeaTac, WA March 2017


Democratic Governors Association, Healthcare Panelist with Governor Steve Bullock, Montana, Seattle, WA October 2014


CityClub, “The Cost of Overtreatment: What Care is Necessary?,” Seattle, WA, July 2012


Institutes for Health Improvement (IHI) 23rd Annual National Forum on Quality Improvement in Healthcare, “Community Specialty Clinic for the Underserved,”
Orlando, FL, December 2011


South King County Department of Public Health Roundtable, “Moving the Needle: Improving Breastfeeding Rates at Hospitals,” Tukwila, WA, August 2011

Swedish Medical Staff Leadership Retreat, “Care Management and Clinical Integration,” Alderbrook, WA, April 2011


King County Academy of Family Physicians, “Accountable Care Organizations: Myth or Reality,” Seattle, WA, March 2011

Washington Biotechnical and Biomedical Association Life Sciences Innovation Northwest Conference, “Partnering to Drive Innovation,” Seattle, WA, March 2011


American Diabetes Association Winning at Work Breakfast, “Innovative Employer Health Benefit Designs,” Seattle, WA, November 2010

Washington Chapter, American College of Physicians Annual Conference, “Innovative Medical Home Pilot Programs,” Seattle, WA, November 2010


Swedish Health Services, “Innovation in the Age of Reform: Medical Home Update,” Seattle, WA, October 2010


Grand Rounds, Swedish Medical Center, “Medical Home Care Model,” Seattle, WA, May 2010


Western Pension and Benefits Conference, “Changes in Healthcare Delivery,” Seattle, WA, April 2010
Zurich of North America, Annual Risk Management Conference, “Medical Home: Feast or Famine for Hospitals?” Chicago, IL, April 2010

Swedish Health Services Medical Staff Leadership Retreat, “Medical Home: Implications for the Future,” Alderbrook, WA, April 2010

The Leadership Institute, Annual Conference, “Patient Centered Medical Home: Transforming Primary Care,” St. Helena, CA, February 2009


Washington Academy of Family Physicians, Annual Scientific Assembly, “Prescribing Psychotropic Medications in Primary Care,” Semiahmoo, WA, May 2000
DECISION MEMO: 501c3 Evolution: Updated Board Member Roles & Responsibilities

Memo prepared by: Christina Hulet, on behalf of the Executive Committee
Date prepared: December 16, 2022
Date of proposed action: January 12, 2023

Issue
The Executive Committee recommends updating the Governing Board Member “Roles & Responsibilities” document to prepare for our upcoming transition to a 501c3 legal structure and the Medicaid Transformation Waiver (MTP) 2.0.

Background
Over the past two years, the Board has had several conversations about the evolving needs of the organization. Specifically, HealthierHere is preparing for a future beyond the current Medicaid Transformation Project waiver and into new business lines & strategic priorities adopted by the Board. It is also transitioning from its current legal structure, a Limited Liability Company (LLC), to a 501c3 non-profit.

More recently, the Executive Committee has been discussing updates to Board Member Roles & Responsibilities. In December 2022, the Committee presented several changes to the Board, including:

- Clarifying language about a Board Member’s fiduciary responsibilities. That members should help ensure HealthierHere’s long term sustainability by, for example, connecting with funders and donors. However, this does not mean member will be required to make a personal contribution. This is important from an equity perspective;

- Strengthening language around our equity and anti-racism focus, including adding the expectation that members steward and advance our “Equity Definitions and Guidelines” principles; and

- Adding the expectation that members or their delegates should attend a majority of Board meetings.

The Board expressed support for these changes and suggested some additional edits:

- Using they/them pronouns;
- Ensuring a commitment to equity, not just health equity; and
• Rewording the expectation that Members attend “the majority of Board meetings” to “attend meetings regularly.”

These additional edits have been included in the final version being brought to the Board today.

**Recommendation**

Based on this feedback, the Executive Committee recommends that the Board approve the attached, updated version of our Board Member Roles & Responsibilities document.

**Values**

*How does this recommendation align with HealthierHere’s core values of equity, community, partnership, innovation, and results?*

The Executive Committee believes this proposal is aligned with our values of equity and results. We are strengthening and clarifying for Member roles and responsibilities regarding fiduciary oversight and governance, as well as ensuring a solid board foundation as HealthierHere evolves.
BOARDS MEMBER ROLES, RESPONSIBILITIES & EXPECTATIONS

The Governing Board is expected to work in partnership with the Chief Executive Officer (CEO) and staff to ensure that the organization is healthy, effective, sustainable, and fulfilling its mission. Specifically:

HealthierHere Governing Board members have responsibilities standard to non-profit boards, including:

- Stewarding HealthierHere’s overall mission and strategic plan
- Selecting, providing direction to, and evaluating the Chief Executive Officer
- Setting and abiding by the organization’s policies and procedures
- Monitoring HealthierHere’s performance
- Recruiting and onboarding new governing body members
- Representing and communicating the work of HealthierHere to the broader public
- Ensuring legal and ethical integrity
- Ensuring fiduciary responsibility and sustainability of the organization, which may include connecting with funders/donors, communicating HealthierHere’s work to others, supporting HealthierHere’s development staff or other activities/skills a member wishes to offer. (Making a personal contribution is not an expectation of board members.)

HealthierHere Governing Board members also have duties specific to the organization’s mission:

- Ensuring a commitment to equity and racial justice
- Providing strategic direction for system transformation and other regional priorities
- Assuming decision-making authority for broad strategic investments and priorities
- Sharing power with our community partners
- Communicating to the public, interested parties and state officials on HealthierHere’s progress
- Providing oversight and support to HealthierHere committees and authorizing ad hoc committees and work groups as needed
- Abiding by HealthierHere’s policies and procedures, with particular consideration to the conflict of interest and tribal engagement policies

HealthierHere Governing Board members take seriously their commitment to work on behalf of the community. Members are expected to:

- Bring the expertise and perspective of their sector and their lived experience
- Model HealthierHere’s values and interact with one another with a spirit of collaboration, aligned action and deep respect
- Steward and help advance HealthierHere’s agreed upon “Equity Definitions and Guidelines”
- Be active participants on the Board:
  - The work of HealthierHere requires a significant level of engagement and time commitment; board members or their approved delegates are expected to attend Governing Board meetings regularly (Members should follow-up with the Board Co-Chair(s) or CEO if they cannot participate regularly in Board meetings—excused vs. unexcused absences.)
• A member who is no longer able to serve on the Governing Board should let the Board Co-Chair(s) or CEO know and, if able/appropriate, suggest a replacement
• A member must be present to vote; if a member is unable to attend a Governing Board meeting, they can send an approved delegate who is granted full decision-making authority
DECISION MEMO: 501c3 Evolution – Board Composition (Amended)

Memo prepared by: Christina Hulet, on behalf of the Executive Committee
Date prepared: December 16, 2022
Date of proposed action: January 12, 2023

Issue
Making one more adjustment to HealthierHere’s new 501c3 Governing Board composition.

Background
In November 2022, the Board approved a new Governing Board composition with specific seats/representation to meet the evolving needs of the organization. These needs include the upcoming MTP waiver 2.0, the transition to a 501c3 legal structure, and new business lines and strategic priorities.

Upon further discussion, the Executive Committee recommends one additional change to the Board’s composition related to the CBO seats.

Recommendation
The Executive Committee proposes that the Board designate 1 of its 5 existing “CBO/Social Determinants of Health” seats as an “Affordable Public & Supportive Housing” seat. This seat would be reserved for the Housing Development Consortium (HDC) as lead entity to make a candidate recommendation.

The HDC has served as the lead entity for our previous housing seat since HealthierHere’s inception. This would maintain that relationship and ease recruitment.

Below is a table showing the new, amended board composition if this change is approved.
### RECOMMENDED NEW BOARD COMPOSITION

- **Providers & Payers**
  - Behavioral health providers: 2
  - Hospital/health systems: 1
  - Family practice provider: 1
  - FQHC: 1
  - MCO: 1
  - Sub-total: 6 (23%)

- **Government**
  - King County/public health: 1
  - City of Seattle: 1
  - Suburban area: 1
  - Sub-total: 3 (12%)

- **Community & Consumer**
  - Community-based equity networks, coalitions, consumer advocate organizations and/or individuals from communities that are disproportionately impacted by racism and health disparities, are low-income, or un/under-insured consumers of the health system: 4
  - Native/Indigenous community member and/or consumer of Indian health services: 1
  - Sub-total: 5 (19%)

- **Tribes**
  - Federally recognized tribes in King County: 3
  - Urban Indian Health Board: 1
  - Sub-total: 4 (15%)

- **CBOs & Social Determinants of Health**
  - A balance of CBOs representing the Social Determinants of Health: 5
  - Affordable public & supportive housing: 1
  - Sub-total: 5 (19%)

- **Philanthropy**
  - Philanthropy: 2
  - Sub-total: 2 (8%)

- **Business**
  - Business/technology/communications: 1
  - Sub-total: 1 (4%)

- **TOTAL SEATS**
  - 26
Values

How does this recommendation align with HealthierHere’s core values of equity, community, partnership, innovation, and results?

The Executive Committee believes this proposal is aligned with our value of partnership. It maintains our existing partnership with the Housing Development Consortium and should make for a smooth recruitment process.
Glossary of Terms

ACH  Accountable Community of Health
AI/AN  American Indian/Alaska Native
AIM  Analytics, Interoperability, and Measurement, part of the Health Care Authority
AIMS  Advancing Integrated Mental Health Solutions, part of University of Washington
AMDG  Agency Medical Directors’ Group
BHO  Behavioral Health Organization
BMI  Body Mass Index
BRFSS  Behavioral Risk Factor Surveillance System
CMS  Centers for Medicare & Medicaid Services
CBO  Community-Based Organizations
CCM  Chronic Care Model
CCV  Community/Consumer Voice Committee
CDP  Chronic Disease Prevention and Control Project
CDR  Clinical Data Repository
CEO  chief executive officer
CHARS  Comprehensive Hospital Abstract Reporting System
CHW  Community Health Worker(s)
CLS  Community Learning Sessions
CMCH  Center for Multi-Cultural Health
CMS  Centers for Medicare & Medicaid Services
DAST  Drug Abuse Screening Test
DCHS  Department of Community and Human Services
DPC  Demonstration Project Committee
DPP  Diabetes Prevention Program
DSHS  Department of Social and Health Services
DSRIP  Delivery System Reform Incentive Payment
DT  Design Team
DY1  DSRIP Year 1
ED  Emergency Department
EHR  Electronic Health Record
FIMC  Fully Integrated Managed Care
FFS  Fee-For-Service
FPL  Federal Poverty Level
FQHC  Federally Qualified Health Centers
GAD  Generalized Anxiety Disorder
G2P  Guidelines to Practice
HCA  Health Care Authority
HCP LAN  Health Care Payment Learning & Action Network
HHSTP  Health and Human Services Transformation Plan
HIE  Health Information Exchange
HIT  Health Information Technology
HKCC  Healthy King County Coalition
HUD  U.S. Department of Housing and Urban Development
IDC  Integration Design Committee
IHCP  Indian Health Care Provider
<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Full Form</th>
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<tbody>
<tr>
<td>ILC</td>
<td>Interim Leadership Council</td>
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<tr>
<td>IOM</td>
<td>Institute of Medicine</td>
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<tr>
<td>IPT</td>
<td>Investment Prioritization</td>
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<tr>
<td>IT</td>
<td>Information Technology</td>
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<tr>
<td>ITU</td>
<td>Indian Health Service, tribally operated, or urban Indian health program</td>
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<tr>
<td>JAMA</td>
<td>Journal of the American Medical Association</td>
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<tr>
<td>KCACH</td>
<td>King County Accountable Community of Health</td>
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<tr>
<td>LEAD</td>
<td>Law Enforcement Assisted Diversion</td>
</tr>
<tr>
<td>LGBT</td>
<td>Lesbian, Gay, Bisexual, and/or Transgender</td>
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<tr>
<td>LOI</td>
<td>Letter of Intent</td>
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<tr>
<td>MAT</td>
<td>Medication Assisted Treatment</td>
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<tr>
<td>MCO</td>
<td>Managed Care Organization</td>
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<tr>
<td>MeHAF</td>
<td>Maine Health Access Foundation</td>
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<td>MHIP</td>
<td>Mental Health Integration Program</td>
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<tr>
<td>MIDD</td>
<td>Mental Illness and Drug Dependency</td>
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<tr>
<td>MOU</td>
<td>Memorandum of Understanding</td>
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<tr>
<td>MTP</td>
<td>Medicaid Transformation Project(s)</td>
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<tr>
<td>MVP</td>
<td>Medicaid Value-Based Purchasing</td>
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<tr>
<td>OUD</td>
<td>Opioid Use Disorder</td>
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<tr>
<td>P4P</td>
<td>Pay-for-Performance</td>
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<tr>
<td>P4R</td>
<td>Pay-for-Reporting</td>
</tr>
<tr>
<td>PAL</td>
<td>Partnership Access Line</td>
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<tr>
<td>PCORI</td>
<td>Patient-Centered Outcomes Research Institute</td>
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<tr>
<td>PCP</td>
<td>Primary Care Provider</td>
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<tr>
<td>PHSKC</td>
<td>Public Health – Seattle &amp; King County</td>
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<tr>
<td>PIMH</td>
<td>Partnership for Innovation in Mental Health</td>
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<tr>
<td>PMD</td>
<td>Performance Measurement and Data</td>
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<td>PMP</td>
<td>Prescription Monitoring Program</td>
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<td>PRISM</td>
<td>Predictive Risk Intelligence System</td>
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<tr>
<td>PSH</td>
<td>Permanent Supportive Housing</td>
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<tr>
<td>QBS</td>
<td>Quality Benchmarking System</td>
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<tr>
<td>RHIP</td>
<td>Regional Health Improvement Plan</td>
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<tr>
<td>RHNI</td>
<td>Regional Health Needs Inventory</td>
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<tr>
<td>SAMHSA</td>
<td>Substance Abuse and Mental Health Services Administration</td>
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<tr>
<td>SBIRT</td>
<td>Screening, Brief Intervention, and Referral to Treatment</td>
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<tr>
<td>SCORE</td>
<td>South Correctional Entity</td>
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<tr>
<td>SIHB</td>
<td>Seattle Indian Health Board</td>
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<tr>
<td>SIM</td>
<td>State Innovation Model(s)</td>
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<tr>
<td>SUD</td>
<td>Substance Use Disorder</td>
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<tr>
<td>TA</td>
<td>Technical Assistance</td>
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<tr>
<td>TSP</td>
<td>Transition Support Program</td>
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<td>UIHI</td>
<td>Urban Indian Health Institute</td>
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<tr>
<td>US</td>
<td>United States</td>
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<tr>
<td>VBP</td>
<td>Value-Based Payment</td>
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<tr>
<td>VOCAL-WA</td>
<td>Voices of Community Activists and Leaders, Washington State Chapter</td>
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<tr>
<td>WAC</td>
<td>Washington Administrative Code</td>
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<tr>
<td>WSHA</td>
<td>Washington State Hospital Association</td>
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<tr>
<td>WSMA</td>
<td>Washington State Medical Association</td>
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</tbody>
</table>
On a scale of 1 to 10, how would you rate the quality of today’s meeting?

What would it take to make it a 10?

COMMENTS (optional)