
Our discussion and analysis of the NAME OF GOVERNMENT's financial performance provides an overview of the GOVERNMENT'S financial activities for the fiscal year ended April 30, 2021. Please read it in conjunction with the transmittal letter, which can be found in the introductory section of this report and the GOVERNMENT'S financial statements, which can be found in the financial section of this report.

FINANCIAL HIGHLIGHTS

- The GOVERNMENT'S net position increased as a result of this year's operations. Net position of business-type activities decreased by \$18,686, or less than one percent, while net position of the governmental activities decreased by \$2,229,246, or 5.2 percent.
- During the year, government-wide revenues before transfers for the primary government totaled \$19,227,360, while expenses totaled \$21,475,292, resulting in a decrease to net position of \$2,247,932.
- The GOVERNMENT'S net position totaled \$81,673,525 on April 30, 2021, which includes \$100,894,472 net investment in capital assets, \$1,602,622 subject to external restrictions, and \$20,823,569 deficit unrestricted net position that may be used to meet the ongoing obligations to citizens and creditors.
- The General Fund reported a decrease this year of \$514,494, resulting in ending fund balance of \$5,697,043, an increase of 9.0 percent.

USING THIS ANNUAL REPORT

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities (which can be found in the financial section of this report) provide information about the activities of the GOVERNMENT as a whole and present a longer-term view of the GOVERNMENT'S finances. Fund financial statements can be found in the financial section of this report. For governmental activities, these statements tell how these services were financed in the short-term as well as what remains for future spending. Fund financial statements also report the GOVERNMENT'S operations in more detail than the government-wide statements by providing information about the GOVERNMENT'S most significant funds. The remaining statements provide financial information about activities for which the GOVERNMENT acts solely as a trustee or agent for the benefit of those outside of the government.

NAME OF GOVERNMENT, ILLINOIS

Management's Discussion and Analysis April 30, 2021

USING THIS ANNUAL REPORT – Continued

Government-Wide Financial Statements

The government-wide financial statements provide readers with a broad overview of the GOVERNMENT'S finances, in a matter similar to a private-sector business. The government wide financial statements which can be found in the financial section of this report.

The Statement of Net Position reports information on all of the GOVERNMENT'S assets/deferred outflows and liabilities/deferred inflows, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the GOVERNMENT is improving or deteriorating. Consideration of other nonfinancial factors, such as changes in the GOVERNMENT'S property tax base and the condition of the GOVERNMENT'S infrastructure, is needed to assess the overall health of the GOVERNMENT.

The Statement of Activities presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the GOVERNMENT that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the GOVERNMENT include general government, public safety, and highways and streets. The business-type activities of the GOVERNMENT include waterworks and sewerage and parking operations.

The GOVERNMENT includes one separate legal entity in its report. The Public Library is presented as a discretely presented component unit. Although legally separate, this "component unit" is important because the Village is financially accountable for it. Financial information for the component unit is reported separately from the financial information presented for the primary government itself.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The GOVERNMENT, like other local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the GOVERNMENT can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

NAME OF GOVERNMENT, ILLINOIS

Management's Discussion and Analysis April 30, 2021

USING THIS ANNUAL REPORT – Continued

Fund Financial Statements – Continued

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the GOVERNMENT'S near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate the comparison between governmental funds and governmental activities.

The GOVERNMENT maintains five individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, which is considered a major fund. Data from the other four governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The GOVERNMENT adopts an annual appropriated budget for all of the governmental funds. A budgetary comparison statement for these funds has been provided to demonstrate compliance with this budget.

The basic governmental fund financial statements which can be found in the financial section of this report.

Proprietary Funds

The GOVERNMENT maintains two proprietary fund types: enterprise and internal service. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The GOVERNMENT utilizes enterprise funds to account for its water and sewer, water and sewer construction, water and sewer bond construction, and commuter parking operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the GOVERNMENT'S various functions.

NAME OF GOVERNMENT, ILLINOIS

Management's Discussion and Analysis April 30, 2021

USING THIS ANNUAL REPORT – Continued

Fund Financial Statements – Continued

Proprietary Funds – Continued

The GOVERNMENT uses internal service funds to account for its insurance program. This service predominantly benefits governmental rather than business-type functions, and therefore, has been included within governmental activities in the government-wide financial statements.

Proprietary fund financial statements provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Waterworks and Sewerage Fund, which is considered to be a major fund of the Village. Conversely, the internal service fund is presented in the proprietary fund financial statements in a single column. Individual fund data for the internal service fund is provided elsewhere in this report.

The basic proprietary fund financial statements which can be found in the financial section of this report.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the GOVERNMENT'S own programs. The accounting use for fiduciary funds is much like that used for proprietary funds. The basic fiduciary fund financial statements which can be found in the financial section of this report.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements which can be found in the financial section of this report.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the GOVERNMENT'S I.M.R.F. and police and fire employee pension obligations and budgetary comparison schedules for the General Fund and major special revenue funds. Required supplementary information which can be found in the financial section of this report. The combining statements referred to earlier in connection with non-major governmental funds and internal service fund is presented immediately following the required supplementary information on pensions. Combining and individual fund statements and schedules which can be found in the financial section of this report.

NAME OF GOVERNMENT, ILLINOIS

Management’s Discussion and Analysis
April 30, 2021

GOVERNMENT-WIDE FINANCIAL ANALYSIS *This section focuses on the Statement of Net Position and Statement of Activities*

Net position may serve over time as a useful indicator of a government’s financial position. The following tables show that in the case of the GOVERNMENT, assets/deferred outflows exceeded liabilities/deferred inflows by \$32,520,647.

	Net Position					
	Governmental Activities		Business-type Activities		Total	
	2021	2020	2021	2020	2021	2020
Current and Other Assets	\$ 14,164,131	11,641,222	5,042,168	4,680,563	19,206,299	16,321,785
Capital Assets	66,410,958	67,195,844	47,246,803	48,270,405	113,657,761	115,466,249
Total Assets	80,575,089	78,837,066	52,288,971	52,950,968	132,864,060	131,788,034
Deferred Outflows	7,333,203	5,612,491	56,118	245,158	7,389,321	5,857,649
Total Assets/Deferred Outflows	87,908,292	84,449,557	52,345,089	53,196,126	140,253,381	137,645,683
Long-Term Debt	1,688,730	1,872,464	1,144,115	1,249,374	2,832,845	3,121,838
Other Liabilities	39,961,377	35,527,034	8,910,445	9,726,712	48,871,822	45,253,746
Total Liabilities	41,650,107	37,399,498	10,054,560	10,976,086	51,704,667	48,375,584
Deferred Inflows	6,760,084	5,322,712	115,105	25,930	6,875,189	5,348,642
Total Liabilities/Deferred Inflows	48,410,191	42,722,210	10,169,665	11,002,016	58,579,856	53,724,226
Net Position						
Net Investment in Capital Assets	62,913,079	63,535,827	37,981,393	38,167,227	100,894,472	101,703,054
Restricted	1,602,622	869,438	-	-	1,602,622	869,438
Unrestricted (Deficit)	(25,017,600)	(22,677,918)	4,194,031	4,026,883	(20,823,569)	(18,651,035)
Total Net Position	39,498,101	41,727,347	42,175,424	42,194,110	81,673,525	83,921,457

A large portion of the GOVERNMENT’S net position, \$22,705,470 or 69.8 percent, reflects its investment in capital assets (for example, land, buildings, machinery, and equipment), less any related debt used to acquire those assets that is still outstanding. The GOVERNMENT uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the GOVERNMENT’S investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion, \$2,652,366 or 8.2 percent, of the GOVERNMENT’S net position represents resources that are subject to external restrictions on how they may be used. The remaining 22.0 percent, or \$7,162,811, represents unrestricted net assets and may be used to meet the government’s ongoing obligations to citizens and creditors.

NAME OF GOVERNMENT, ILLINOIS

Management's Discussion and Analysis
April 30, 2021

GOVERNMENT-WIDE FINANCIAL ANALYSIS – Continued

	Change in Net Position					
	Governmental Activities		Business-Type Activities		Total	
	2021	2020	2021	2020	2021	2020
Revenues						
Program Revenues						
Charges for Services	\$ 1,284,602	1,356,670	3,720,918	3,750,011	5,005,520	5,106,681
Operating Grants/Contrib.	43,810	43,167	-	-	43,810	43,167
Capital Grants/Contrib.	-	500,000	-	-	-	500,000
General Revenues						
Property Taxes	4,129,259	3,971,260	-	-	4,129,259	3,971,260
Sales Taxes	4,819,296	3,992,771	-	-	4,819,296	3,992,771
Income Taxes	1,563,986	1,400,994	-	-	1,563,986	1,400,994
Other Taxes	1,417,461	1,470,429	-	-	1,417,461	1,470,429
Intergovernmental	1,226,911	942,113	-	-	1,226,911	942,113
Other General Revenues	794,400	306,363	226,717	179,805	1,021,117	486,168
Total Revenues	15,279,725	13,983,767	3,947,635	3,929,816	19,227,360	17,913,583
Expenses						
General Government	3,833,125	2,342,111	-	-	3,833,125	2,342,111
Community Development	533,291	432,271	-	-	533,291	432,271
Public Safety	8,192,012	7,097,578	-	-	8,192,012	7,097,578
Public Works	3,379,581	3,633,797	-	-	3,379,581	3,633,797
Culture and Recreation	1,331,759	1,488,490	-	-	1,331,759	1,488,490
Interest on Long-Term Debt	239,203	340,353	-	-	239,203	340,353
Waterworks and Sewerage	-	-	3,966,321	3,395,435	3,966,321	3,395,435
Total Expenses	17,508,971	15,334,600	3,966,321	3,395,435	21,475,292	18,730,035
Change in Net Position						
Before Transfers	(2,229,246)	(1,350,833)	(18,686)	534,381	(2,247,932)	(816,452)
Transfers - Internal Activity	-	500,000	-	(500,000)	-	-
Change in Net Position	(2,229,246)	(850,833)	(18,686)	34,381	(2,247,932)	(816,452)
Net Position - Beginning	41,727,347	42,578,180	42,194,110	42,159,729	83,921,457	84,737,909
Net Position - Ending	39,498,101	41,727,347	42,175,424	42,194,110	81,673,525	83,921,457

NAME OF GOVERNMENT, ILLINOIS

**Management’s Discussion and Analysis
April 30, 2021**

GOVERNMENT-WIDE FINANCIAL ANALYSIS – Continued

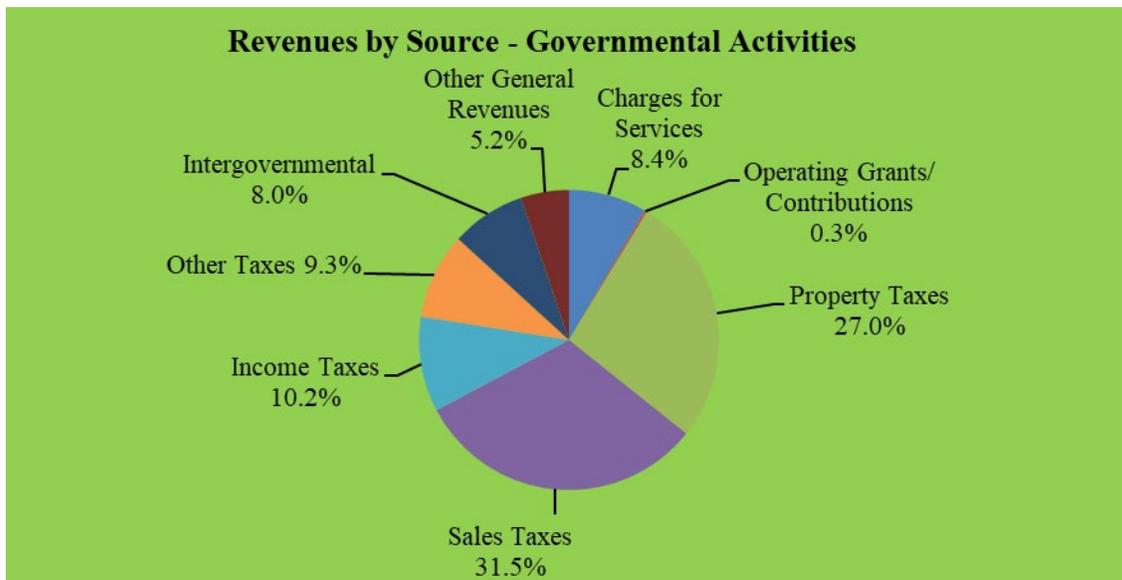
Net position of the GOVERNMENT’S governmental activities decreased by 5.3 percent (\$39,498,101 in 2021 compared to \$41,727,347 in 2020). Governmental unrestricted net position, the part of net position that can be used to finance day-to-day operations without constraints, totaled a deficit of \$25,017,600 at April 30, 2021, due to the GOVERNMENT’S outstanding pension and other postemployment benefit liabilities.

Net position of business-type activities decreased by less than one percent (\$42,175,424 in 2021 compared to \$42,194,110 in 2020). Charges for services and expenses remained relatively unchanged from the prior year.

Governmental Activities *Discussion here should be based on FULL-ACCRUAL activities, including capital assets and long-term debt activity*

Revenues for governmental activities totaled \$15,279,725, while the cost of all governmental functions totaled \$17,508,971. This results in a deficit of \$2,229,246. In 2020, expenses of \$15,334,600 exceeded revenues of \$13,983,767, resulting in a deficit of \$1,350,833 prior to transfers in of \$500,000. The increase in the deficit in the current year was due to an increase in public safety expenses related to the GOVERNMENT’S public safety pension obligations.

The following table graphically depicts the major revenue sources of the GOVERNMENT. It depicts very clearly the reliance of property taxes and sales taxes to fund governmental activities. It also clearly identifies the less significant percentage the GOVERNMENT receives from income taxes.



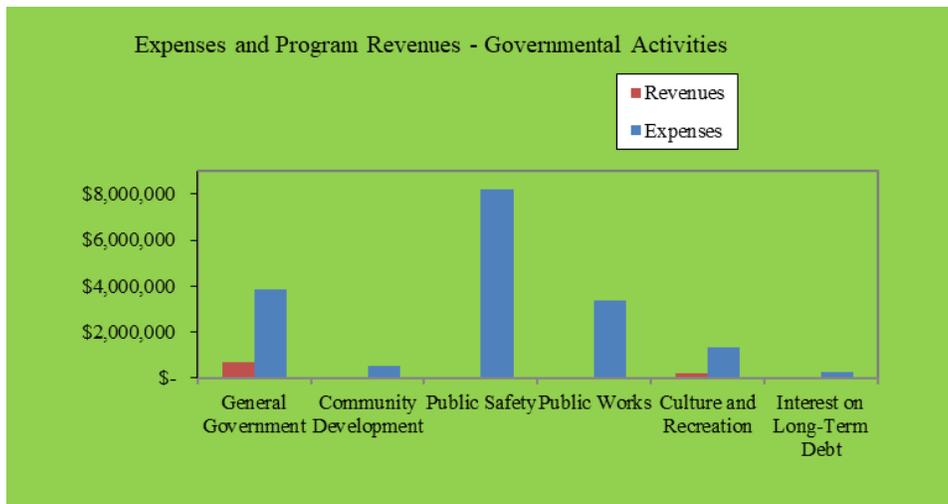
NAME OF GOVERNMENT, ILLINOIS

**Management’s Discussion and Analysis
April 30, 2021**

GOVERNMENT-WIDE FINANCIAL ANALYSIS – Continued

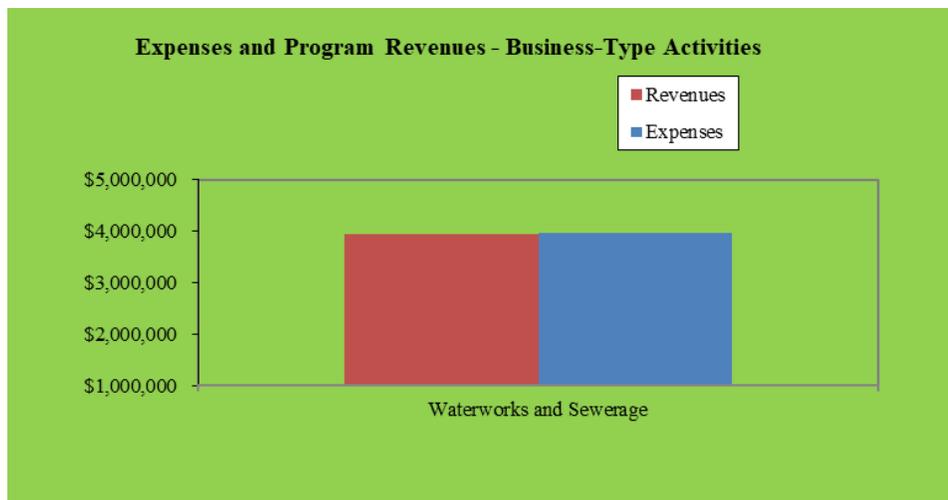
Governmental Activities – Continued

The ‘Expenses and Program Revenues’ Table identifies those governmental functions where program expenses greatly exceed revenues.



Business-Type activities

Business-Type activities posted total revenues of \$3,947,635, while the cost of all business-type activities totaled \$3,966,321. This results in a deficit of \$18,686. In 2020, revenues of \$3,929,816 exceeded expenses of \$3,395,435, resulting in a deficit of \$534,381 prior to transfers out of \$500,000. The deficit in the current year is due a significant increase in maintenance costs for the waterworks and sewerage utility.



The above graph compares program revenues to expenses for utility operations.

NAME OF GOVERNMENT, ILLINOIS

Reconciliation of Total Governmental Fund Balance to the
Statement of Net Position - Governmental Activities

April 30, 2021

Total Governmental Fund Balances	\$ 7,669,920
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Capital assets used in governmental activities are not financial resources and therefore, are not reported in the funds.	66,410,958
Deferred outflows (inflows) of resources related to the pensions not reported in the funds.	
Deferred Items - IMRF	(371,930)
Deferred Items - Police Pension	6,112,662
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds.	
Compensated Absences Payable	(495,610)
Net Pension Liability - IMRF	816,686
Net Pension Liability - Police Pension	(29,640,243)
Total OPEB Liability - RBP	(4,465,190)
Loans Payable	(755,367)
General Obligation Bonds Payable - Net	(4,847,512)
Debt Certificates Payable	(905,000)
Accrued Interest Payable	(31,273)
Net Position of Governmental Activities	<u><u>39,498,101</u></u>

The notes to the financial statements are an integral part of this statement.

NAME OF GOVERNMENT, ILLINOIS

**Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances
to the Statement of Activities - Governmental Activities**

For the Fiscal Year Ended April 30, 2021

Net Change in Fund Balances - Total Governmental Funds \$ 730,066

Amounts reported for governmental activities in the Statement of Activities
are different because:

Governmental funds report capital outlays as expenditures. However, in the
Statement of Activities the cost of those assets is allocated over their estimated
useful lives and reported as depreciation expense.

Capital Outlays	1,167,337
Depreciation Expense	(1,952,223)

The net effect of deferred outflows (inflows) of resources related to the pensions
not reported in the funds.

Change in Deferred Items - IMRF	(1,746,237)
Change in Deferred Items - Police Pension	3,121,631
Change in Deferred Items - RBP	(62,372)

The issuance of long-term debt provides current financial resources to
governmental funds, while the repayment of the principal on long-term
debt consumes the current financial resources of the governmental funds.

Changes in Compensated Absences Payable	(52,770)
Changes in Net Pension Liability - IMRF	1,718,130
Changes in Net Pension Liability - Police Pension	(4,720,139)
Changes in Total OPEB Liability - RBP	(1,182,088)
Retirement of Debt	3,134,050
Debt Issuance	(2,249,400)
Premium on Debt Issuance	(157,512)

Changes to accrued interest on long-term debt in the Statement of Activities
does not require the use of current financial resources and, therefore, are not
reported as expenditures in the governmental funds.

22,281

Changes in Net Position of Governmental Activities

(2,229,246)

The notes to the financial statements are an integral part of this statement.

NAME OF GOVERNMENT, ILLINOIS

Management's Discussion and Analysis April 30, 2021

FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, the GOVERNMENT uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds *This section should only focus on fund level results, and not include full accrual discussions.*

The focus of the GOVERNMENT'S governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The GOVERNMENT'S governmental funds reported combining ending fund balances of \$7,669,920, which is \$730,066, or 10.5 percent, higher than last year's total of \$6,939,854. Of the \$7,669,920 total, \$4,824,273, or approximately 62.9 percent, of the fund balance constitutes unassigned fund balance.

The General Fund reported a reduction in fund balance for the year of \$514,494, a decrease of 8.3 percent. This was due in large part to a transfer of available fund balance to the Capital Projects Fund to fund current year and future capital improvement costs. Expenditures for all functions in the General Fund were significantly under budget. Total budgeted expenditures totaled \$12,178,680 while actual expenditures totaled \$11,846,988. These variances are further outlined on the General Fund Schedule of Revenues, Expenditures and Changes in Fund Balance.

The General Fund is the chief operating fund of the Village. At April 30, 2021, unassigned fund balance in the General Fund was \$5,024,179, which represents 88.2 percent of the total fund balance of the General Fund. As a measure of the General Fund's liquidity, it may be useful to compare unassigned fund balance to total fund expenditures. Unassigned fund balance in the General Fund represents approximately 42.4 percent of total General Fund expenditures, or approximately 5 months of operational costs.

IN THIS SECTION YOU MUST REPORT ON SIGNIFICANT BALANCES/CHANGES IN EACH OF THE MAJOR GOVERNMENTAL FUNDS.

NAME OF GOVERNMENT, ILLINOIS

**Management’s Discussion and Analysis
April 30, 2021**

FINANCIAL ANALYSIS OF THE GOVERNMENT’S FUNDS – Continued

Proprietary Funds *Since proprietary funds are already full accrual, similar discussion in this section to the government-wide section*

The GOVERNMENT’S proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

The Village reports the Waterworks and Sewerage Fund as a major proprietary fund, which accounts for all of the operations of the municipal waterworks and sewerage system. Water is purchased from the Water Commission at a rate of \$1.23 per thousand gallons. Sewage is treated by a neighboring community. Water is sold to all municipal customers at a rate of \$4.79 per thousand gallons for water and a rate of \$3.32 for sewer. The spread between purchase and sale rates is intended to finance the operations of the utility system, including labor costs, supplies, and infrastructure maintenance.

The GOVERNMENT intends to run the fund at a breakeven rate. Periodically, there will be an annual surplus or draw down due to timing of capital projects. The deficit in the Waterworks and Sewerage Fund during the current fiscal year was \$18,686. Operations remained consistent with the prior year. Unrestricted net position in the Waterworks and Sewerage Fund totaled \$4,194,031 at April 30, 2021.

IN THIS SECTION YOU MUST REPORT ON SIGNIFICANT BALANCES/CHANGES IN EACH OF THE MAJOR PROPRIETARY FUNDS.

GENERAL FUND BUDGETARY HIGHLIGHTS *Must include the General Fund at a minimum*

The GOVERNMENT’S Board made no budget amendments to the General Fund during the year. General Fund actual revenues for the year totaled \$13,229,355, compared to budgeted revenues of \$13,355,700. Revenues for licenses and permits, fines and forfeitures, and charges for services were under budget due to COVID-19 impacts.

The General Fund actual expenditures for the year were \$331,692 lower than budgeted (\$11,846,988 actual compared to \$12,178,680 budgeted). Due to the impact from COVID-19, several additional programs to support residents and businesses were implemented during the year. Additionally, there were extra public safety related expenditures in response to the pandemic. Expenditures for the general government and public safety functions were both slightly over budget for the year but were offset by budgetary savings in the community development, public works, and culture and recreation functions.

IN THIS SECTION YOU MUST REPORT ON DIFFERENCES BETWEEN THE ORIGINAL AND FINAL BUDGET AND DIFFERENCES BETWEEN THE FINAL BUDGET AND ACTUAL RESULTS IN THE GENERAL FUND.

NAME OF GOVERNMENT, ILLINOIS

Management’s Discussion and Analysis
April 30, 2021

CAPITAL ASSETS AND DEBT ADMINISTRATION

Directly from the capital asset note disclosures

Capital Assets

The GOVERNMENT’S investment in capital assets for its governmental and business type activities as of April 30, 2021 was \$113,463,252 (net of accumulated depreciation). This investment in capital assets includes land, construction in progress, buildings and improvements, equipment, and infrastructure.

	Capital Assets - Net of Depreciation					
	Governmental Activities		Business-type Activities		Total	
	2021	2020	2021	2020	2021	2020
Land	\$ 35,368,751	35,368,751	16,808,851	16,808,851	52,177,602	52,177,602
Construction in Progress	97,123	49,733	97,386	-	-	-
Building and Improvements	4,878,439	5,194,734	-	-	4,878,439	5,194,734
Equipment	617,679	751,818	-	-	617,679	751,818
Infrastructure	25,448,966	25,830,808	30,340,566	31,461,554	55,789,532	57,292,362
Total	66,410,958	67,195,844	47,246,803	48,270,405	113,463,252	115,416,516

This year’s major additions included:

Governmental Activities	
Construction in Progress	\$ 47,390
Infrastructure	1,119,947
Business-Type Activities	
Construction in Progress	97,386
	<u>1,264,723</u>

The fiscal year 2022 capital budget includes \$5.4 million for capital projects, principally for the Motor Fuel Tax program and the water meter replacement program.

Additional information on the GOVERNMENT’S capital assets can be found in Note 3 of this report.

NAME OF GOVERNMENT, ILLINOIS

**Management’s Discussion and Analysis
April 30, 2021**

CAPITAL ASSETS AND DEBT ADMINISTRATION – Continued

Directly from the long-term debt note disclosures

Debt Administration

At year-end, the GOVERNMENT had total outstanding debt of \$15,615,777 as compared to \$17,338,195 the previous year, a decrease of 9.9 percent. The following is a comparative statement of outstanding debt:

	Long-Term Debt Outstanding					
	Governmental Activities		Business-type Activities		Total	
	2021	2020	2021	2020	2021	2020
General Obligation Bonds	\$ 4,690,000	5,660,000	-	-	4,690,000	5,660,000
Loans Payable	755,367	625,017	239,248	291,686	994,615	916,703
Debt Certificates	905,000	950,000	-	-	905,000	950,000
IEPA Loan Payables	-	-	9,026,162	9,811,492	9,026,162	9,811,492
Total	6,350,367	7,235,017	9,265,410	10,103,178	15,615,777	17,338,195

The GOVERNMENT maintains an Aaa rating from Moody’s for general obligation debt. This rating has not changed in the past five years. State statutes limit the amount of general obligation debt a non-home rule governmental entity may issue to 8.625 percent of its total assessed valuation. The current debt limit for the GOVERNMENT is \$24,996,979.

Additional information on the GOVERNMENT’S long-term debt can be found in Note 3 of this report.

ECONOMIC FACTORS AND NEXT YEAR’S BUDGET AND RATES

Focus on the impacts to next year’s budget, COVID, etc.

The GOVERNMENT’S elected and appointed officials considered many factors when setting the fiscal-year 2022 budget, tax rates, and fees that will be charged for its governmental and business-type activities. One of those factors is the economy. Unemployment rates for April 30, 2021 for DuPage County was 8.1 percent and the state and national unemployment rates were 9.5 and 9.1 percent, respectively.

These indicators were taken into account when adopting the General Fund budget for 2022. Amounts available for appropriation in the General Fund budget are \$13.4 million, a decrease of less than one percent from the final 2021 budget of \$13.7 million. The GOVERNMENT anticipates only a slight increase in tax revenues, budgeting \$12.72 million for 2022 as compared to the final 2021 budget of \$12.65 million. The GOVERNMENT has added no major new programs or initiatives in the 2022 budget.

As of the date of this report, the extent of the impact of COVID-19 on the GOVERNMENT’S operations and financial position cannot be determined.

NAME OF GOVERNMENT, ILLINOIS

**Management's Discussion and Analysis
April 30, 2021**

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the GOVERNMENT'S finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional information should be directed to Office of the Finance Director, GOVERNMENT, Address.