### REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2014 FOR

# HICKLING PLAYING FIELD OR RECREATION GROUND

Phoenix Business Services
11 Brick Street
Derby
Derbyshire
DE22 2ST

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### REPORT OF THE TRUSTEES for the Year Ended 31 March 2014

The trustees present their report with the financial statements of the charity for the year ended 31 March 2014. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

### REFERENCE AND ADMINISTRATIVE DETAILS

### **Registered Charity number**

270199

### Principal address

Briarley Lodge

Stubb Road

Hickling

Norwich

NR12 0BN

### **Trustees**

Mrs S Sainsbury

R Cook

Mrs L West

H Purnell

H Gibbons

Mrs V Tallowin

N Baker

D Beales

Mrs M Prettyman

C Watkins

B Butcher

Mrs P S Barnard

### Independent examiner

Mr J R Veitch

Phoenix Business Services

11 Brick Street

Derby

Derbyshire

DE22 2ST

### **Solicitors**

Mr N Butcher

Hansells Solicitors

13 The Close

Norwich

NR1 4DS

### STRUCTURE, GOVERNANCE AND MANAGEMENT

### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes an unincorporated charity.

### REPORT OF THE TRUSTEES for the Year Ended 31 March 2014

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

### Recruitment and appointment of new trustees

Following planned Governance change as recorded in the 2011 Annual Report, a proportion of our trustees are now elected annually by open election by the charity's members.

Further trustees are appointed as nominated Trustees from stakeholder groups in our community.

For the Benefit of the Charity's management up to four further Trustees may also be co-opted.

The Parish Council have not been granted a Nominated Trustee place on our Board as they are currently in a legal dispute with the Charity. The Charity trustees have agreed that the Parish Council will be granted a Nominated trustee position at the Annual Charity Trustee election following successful resolution of this difficulty.

The Parish Council required significant changes to our constitution as part of settlement of the dispute between the parties. In February 2014 the Trustees agreed an amended constitution to be attached to a Tomlin order in an effort to settle the dispute. The proposed new constitution removed all the nominating organisations from the Board with the exception of Hickling Parish Council who require 2 places. The proposed new constitution also removed membership status from the Charity.

### **Induction and training of new trustees**

### - Policies and Procedures

The HPFORG Charity has a range of policies and procedures of which the following are in place:-

**Equality and Diversity** 

Environmental

Children and Vulnerable Adults

Compliments and Complaints

Fire Safety Policy

Weekend Block Booking Policy

Policies and Procedures to support our Premises Licence

Roles and Responsibilities of Trustees and Office holders

All policies are reviewed at least annually before the AGM or as required by changes in circumstances.

Additional policies and procedures will be introduced according to the needs of the charity and its members.

The HPFORG Charity will aspire to the Charity Commission's "Hallmarks of a good Charity" and use them to underpin all decisions, policies, procedures and strategy.

### Organisational structure

The Charity is governed by a Board of Trustees.

Within this group there are Trustees who take responsibility for particular areas of the Trust's activities. Agreed responsibilities are as follows:-

Communication - Mr C Watkins, Mr R Cook, Mrs S Sainsbury

Purchasing Team - Mrs S Sainsbury, Mrs V Tallowin

Hall Booking and Security System - Mrs L West

Fundraising - Mrs M Prettyman, Mr H Gibbons

 $Management \ Team \ Development \ - \ Mrs \ L \ West \ , \ Mrs \ M \ Prettyman$ 

The Board are responsible for the overall Governance of the Charity and its strategic development.

### REPORT OF THE TRUSTEES for the Year Ended 31 March 2014

### STRUCTURE, GOVERNANCE AND MANAGEMENT

Wider network

- The Management Team

The management team are responsible for the day to day running and development of the Hall

They make the practical daily decisions about booking, cleaning, maintenance and use of the hall, as well as broader areas of work such as sports and community recreation development, marketing and organising fundraising events and projects.

The management team have been formed from a combination of Trustees, volunteers and stakeholder representatives, and have co-opted community members with specific skill sets to support the ongoing management and development of the hall and its community service.

### **Related parties**

- The Phoenix Trust

The Phoenix Trust is a separate Village Charity whose objects closely match those of the HPFORG

The Phoenix Trust has made a substantial financial contribution towards the capital cost of the hall and in recognition of this it was planned that they have a separate leased room on the premises. Due to the legal dispute between the HPFRGC and Hickling Parish Council, this lease, although drawn up. is yet to be signed. The "Laura Edgel Room" run by the Phoenix Trust has two snooker tables with hard covers which enables the room to be used for other community purposes in line with the objects of both charities specifically and community recreation halls generally.

### Risk management

HPFORG is committed to risk management. We have demonstrated this by negotiating a professionally managed, fixed price design and build contract to ensure that capital outlay on the build project was controlled.

The HPFORG charity will follow the Charity Commission's risk management strategies to ensure that the beneficiaries, resources and reputation of the Charity are properly protected.

### **OBJECTIVES AND ACTIVITIES**

#### Objectives and aims

The original objectives of the charity were set out in a conveyance dated 6th May 1937 which says that the Recreation Ground land at Ouse Lane must be held "upon Trust to permit the same to be used in perpetuity as a Playing Field or Recreation Ground for the Parish of Hickling".

The conveyance was amended by a scheme on 20th August 1976 to allow a parcel of land to be sold and the proceed to benefit the charity. (The building plots now known as Mallard Way).

The conveyance was further amended by a scheme on the 11th May 2010 to allow the sale of another parcel of land with the proceeds going towards the building of a Recreation Centre on the Charity's land in furtherance of the charity's objects.

A further deed of Amendment of Administrative Provisions to enable the public election of Trustees was made in April 2012.

Following these amendments the objectives of the charity are:

"To provide an outdoor grass area for outdoor activities, a young children's play area and a purpose built building for all indoor activities for Parishioners and the general public visiting Hickling".

### REPORT OF THE TRUSTEES for the Year Ended 31 March 2014

#### **OBJECTIVES AND ACTIVITIES**

Significant activities

- The Trustees are responsible for ensuring that the Charity's activities provide Public Benefit when meeting it's objectives.

### PRINCIPLE 1: There must be an identifiable benefit or benefits

**Principle 1a:** It must be clear what the benefits are - The HPFORG charity has built a new, accessible recreation hall for the community to replace old facilities that had been lost or were not fit for purpose.

**Principle 1b:** The benefits must be related to the aims - The new recreation Hall meets the objects of the charity which are to provide indoor as well as outdoor community recreation facilities for our community.

**Principle 1c:** Benefits must be balanced against any detriment or harm - The management team have put in place stringent booking and management procedures to ensure that events do not cause undue noise or disruption to our neighbours.

**PRINCIPLE 2:** Benefit must be to the public, or section of the public - The new Recreation Hall is available to the public.

**Principle 2a:** The beneficiaries must be appropriate to the aims - The beneficiaries are the members of our local community.

**Principle 2b:** Where benefit is to a section of the public the opportunity to benefit must not be unreasonably restricted by:

- 1. geographical or other restrictions The new recreation hall is based centrally in the community that it serves.
- 2. ability to pay any fees charged Our hall is of potential benefit to all members of our community, not just to a section of it, as we are keeping the hire fees and activity session fees to a minimum. See fees and charges.

**Principle 2c:** People in poverty must not be excluded from the opportunity to benefit - We are keeping our session charges as low as possible and are fundraising and subsidised lettings to ensure that people in poverty can use the hall. So far we have been able to keep all sporting activities for children under 16 years free of charge and we do reduced hire rates for childrens' parties.

**Principle 2d:** Any private benefits must be incidental - the Trustees have all signed governance documents to this effect. The Charity Commission has issued guidance on Public Benefit and the responsibilities of Trustees. This guidance has been given to all Trustees who must ensure they read and understood it.

### Grantmaking

At this stage the HPFORG is not in a position to make grants. We intend to set up a Bursary Fund in the long term to assist people in poverty to use our resources.

### Volunteers

Our recreation Hall and it's Grounds are reliant on volunteers to ensure its effective management, operation and provision of activities and recreation.

A core team of volunteers was established through community meetings and door to door surveys.

Because of the ongoing dispute with the Parish Council we have not had the resources to develop a Volunteers policy document and support strategy.

We hope this year to be able to achieve this and to write a policy that supports volunteers, and ensures that they are valued and respected by the Charity, its management and Trustees.

### REPORT OF THE TRUSTEES for the Year Ended 31 March 2014

#### ACHIEVEMENT AND PERFORMANCE

### **Governance of the Charity**

Until 2011 the HPFORG Charity was governed by Hickling Parish Council as Corporate Trustees. Following Parish Council and community concerns about the possible perceived conflict of interest of the two organisations, the Parish Council resigned as Corporate Trustees and a separate Board of Trustees was formed in February 2011.

This separate board then worked as planned in 2010/2011 annual report to develop the governance of the charity to ensure that Trustees were democratically elected. These democratic elections have took place in March 2011 and further Trustees were also appointed to represent stakeholder groups from within our community. The current Parish Council remains dissatisfied with these arrangements and is requiring further constitutional changes before they will pay money contractually owed to the charity.

#### **Community Consultation and Information**

The Charity has consulted the local community in the following ways:-

Detailed monthly Community wellbeing reports to all Parish Council Meetings since the recreation hall was opened

Information Fliers delivered to each Household in Hickling

Information updates in the Monthly Parish Magazine

Information updates and plans on the Parish website

Information Plan display and suggestion box at the Methodist Chapel during the construction project phase

A detailed website has also now been designed and implemented br the HPFORG Charity to give full public access to the Charity's work and activities at the Barn

In addition we maintain a village diary which is on our website.

### **Donations**

A number of generous donations have been received by way of purchase of items and by voluntary contribution of professional skills.

#### **Funds**

Historically, the HPFORG Charity worked closely with the Parish Council but there was a need to separate the governance and to separate their assets. These had been combined several years ago by a previous Parish Council acting as Corporate Trustee.

The old Community Hall, which was run down and not fit for purpose, was sold and the proceeds, subject to a 106 agreement, were put into the project funds.

Two building plots adjacent to the recreation ground were sold and the proceeds were put into the building funds.

A variety of grant applications were made and were successful. Private benefactors also made significant funds available. We were most grateful to the bodies, organisations and companies that have supported this project.

The Parish Council resolved to support the building of the new Recreation Hall by taking out a Public Works Loan to complete the necessary funding. Unfortunately the newly elected Parish Councillors elected in May 2011have chosen to refuse to honour this contract and the matter is now in the hands of the charity's and Parish Council's solicitors.

The cost of this legal battle which is the choice of the Parish Council. and not of the Charity's making, has wasted tens of thousands of pounds of Charity and Parish money. However, as our accounts demonstrate, our Business Plan and financial projections were prudent and accurate, and our new community facility more than pays its way. Sadly, however, the Charity is now in a very difficult financial position caused by the Parish Council's refusal to honour it's contract and the ensuing litigation

### Recreation Hall Design and Build Project

Unfortunately, because of the Parish Council's decision not to pay the money contractually agreed, the builder remains unpaid for his work.

### REPORT OF THE TRUSTEES for the Year Ended 31 March 2014

### ACHIEVEMENT AND PERFORMANCE

### **Management Committee**

A Management Committee has been developed with stakeholders to ensure that the Hall is run by the local community, for the local community. A wide range of community wellbeing events and services are now being offered at the new recreation hall thanks to the hard work and commitment of our management team.

### FINANCIAL REVIEW

### Reserves policy

The Charity's Deed of Amendment to it's administrative provisions meets the Charity Commission's requirements for reserves management policy and procedure.

In line with good Charity management principles and prudent risk management, in the forthcoming year the Charity will work towards establishing a Capital Reserve of £20000 which is equivalent to approximately one year's operating cost nonce the Legal dispute with the Parish Council is settled.

### REPORT OF THE TRUSTEES for the Year Ended 31 March 2014

#### FINANCIAL REVIEW

#### Funds in deficit

As stated above, Hickling Parish Councillors elected in May 2011 have refused to honour the legally binding contract previously agreed between the Parish Council and the Charity.

Three attempt at mediation have taken place but the Parish Council has refused to accept independent legal and mediation advice that they should pay.

The Charity Trustees cannot understand why they are doing this and the Parish Council are refusing to give any reason for their actions.

As a result of taking competent, indemnified and informed legal advice, the Charity took legal action against the Parish Council to attempt to resolve this impasse.

The Parish Council continued to refuse refuse all further offers of settlement or mediation despite the intervention of the Local MP who was also a cabinet member until September 2012.

From this point forward the Parish Council put obstacles in the way of mediation, in particular by asking for disclosure of hundreds of pages of documentation which have absolutely no relevance to the matter of contractual liability.

The cost and time involved in providing this information was prohibitive and our solicitor advised that we should not accede to these demands.

The Charity was awarded their costs at a hearing when the Parish Councils application for these documents was thrown out

In early 2013 the Parish Council made moves to try and seize control of the Charity against the advice of the Trustees and without consulting the Charity's members, the Parishioners of Hickling. For the Trustees to do this would have been illegal.

The Parish Council finally agreed to attend mediation in May 2013. unfortunately, despite the best efforts of the trustees and their solicitors as well as those of the professional mediator, the mediation was unsuccessful. negotiation continued between the parties based around constitutional changes demanded by the Parish Council. The Trustees pointed out that what was required was both unworkable and that some of the changes they wanted were not within the law. Of particular difficulty was the removal of the nominating organisations and members status of the charity. The solicitors for both parties met. The Charity's solicitor ultimately advised that there was no possibility of compromise by the Parish Council and that further negotiation would be fruitless. Preparation for trial began, a date was set for March 2014 and witness statements were exchanged in the Autumn of 2013.

In January 2014 the Parish Council proposed a further amended constitution. Some of the more unworkable changes had been removed, but to the Trustees great concern, they still required removal of membership and the nominating organisations. The Trustees knew that this would undoubtedly be unpalatable to the charity's membership, but agreed to try to implement the changes in the financial best interests of the charity. The charity's solicitor advised that in any case these demands by the Parish Council were simply non negotiable. A Tomlin order was signed between the parties, and, as required to do so by the order, the Trustees submitted the proposed constitution to the Charity Commission. The Commission required that the Nominating Organisations be consulted about their loss of rights. Charity law also required a 2/3rd's approval vote by the members of the Charity attending an Extraordinary General Meeting to make constitutional changes.

This report is up to 31st March 2014 when the consultation of the nominating organisations was in progress. Subsequently the follow Nominating Organisation refused to give up their rights: Hickling School, Hickling Hunnies, Hickling Football Club, Hickling Snooker Club and The Phoenix Trust.

The Charity wrote to the Parish Council asking them to review their demands, concerned that it would be impossible to get the requisite majority of member votes in the face of this opposition.

The Parish Council refused. As feared by the Trustees, the members voted 143 to 91 against adopting the proposed new constitution at the EGM called to decide this matter.

### REPORT OF THE TRUSTEES for the Year Ended 31 March 2014

#### FINANCIAL REVIEW

#### Funds in deficit

The cost of Litigation runs to tens of thousands of pounds of Charity money. The Trustees are appalled at this terrible waste of our community's finances and still cannot understand the Parish Council's refusal to pay. The Parish Council's decision in this respect has had the most devastating affect on our community and the Charity's finances, and the Trustees feel that there is no rational explanation for the Parish Council's actions.

### **Principal funding sources**

The Parishioners of Hickling The late Mr & Mrs D Tate Norfolk Rural Community Council Community Sustainable Energy Programme The Broads Authority Sustainable Development Fund The Football Foundation **Tesco Community Foundation** The Geoffrey Watling Charity The Norfolk Playing Fields Association The Family of Mrs J Tallowin Norfolk Community Foundation A Squared Architects Davis Langdon **Broadland Computers** The John Jarrold Trust **KPMG** 

### ON BEHALF OF THE BOARD:

R Cook - Trustee

31 October 2014

# INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF HICKLING PLAYING FIELD OR RECREATION GROUND

I report on the accounts for the year ended 31 March 2014 set out on pages ten to fourteen.

#### Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year (under Section 144(2) of the Charities Act 2011 (the 2011 Act)) and that an independent examination is required.

It is my responsibility to:

- examine the accounts under Section 145 of the 2011 Act
- to follow the procedures laid down in the General Directions given by the Charity Commission (under Section 145(5)(b) of the 2011 Act); and
- to state whether particular matters have come to my attention.

#### Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statements below.

#### **Independent examiner's statement**

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
  - to keep accounting records in accordance with Section 130 of the 2011 Act; and
  - to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the 2011 Act

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Mr J R Veitch Phoenix Business Services 11 Brick Street Derby Derbyshire DE22 2ST

31 October 2014

# STATEMENT OF FINANCIAL ACTIVITIES for the Year Ended 31 March 2014

				2014	2013
	$\mathbf{U}_1$	nrestricted	Restricted	Total	Total
		fund	fund	funds	funds
	Notes	£	£	£	£
INCOMING RESOURCES					
Incoming resources from generated funds					
Voluntary income		38,785	-	38,785	22,119
Activities for generating funds	2	27,397	-	27,397	24,156
Investment income	3	2	-	2	4
<b>Incoming resources from charitable activities</b>					
Play equipment		-	-	-	10,000
Building fund		-	-	-	26,498
Other incoming resources		4,481		4,481	4,185
Total incoming resources		70,665	-	70,665	86,962
RESOURCES EXPENDED Costs of generating funds					
Costs of generating voluntary income Charitable activities	4	23,482	-	23,482	2,705
Building fund		_	_	_	1,722
Governance costs		15,984	_	15,984	56,586
Other resources expended		864	-	864	10,953
Total resources expended		40,330	-	40,330	71,966
NET INCOMING RESOURCES		30,335	-	30,335	14,996
RECONCILIATION OF FUNDS					
Total funds brought forward		18,894	737,908	756,802	741,806
TOTAL FUNDS CARRIED FORWARD		49,229	737,908	787,137	756,802

### BALANCE SHEET At 31 March 2014

		Unrestricted fund	Restricted fund	2014 Total funds	2013 Total funds
	Notes	£	£	£	£
FIXED ASSETS Tangible assets	6	116,229	751,439	867,668	868,172
CURRENT ASSETS Cash at bank		24,901	-	24,901	28,255
CREDITORS Amounts falling due within one year	7	(91,901)	(13,531)	(105,432)	(139,625)
NET CURRENT ASSETS/(LIABILITIES)		(67,000)	(13,531)	(80,531)	(111,370)
TOTAL ASSETS LESS CURRENT LIABILITIES		49,229	737,908	787,137	756,802
NET ASSETS		49,229	737,908	787,137	756,802
FUNDS Unrestricted funds Restricted funds	8			49,229 737,908	18,894 737,908
TOTAL FUNDS				787,137	756,802

The financial statements were approved by the Board of Trustees on 31 October 2014 and were signed on its behalf by:

R Cook -Trustee

### Notes to the Financial Statements for the Year Ended 31 March 2014

#### 1. ACCOUNTING POLICIES

### **Accounting convention**

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Charities Act 2011 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

### **Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

#### Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

#### **Taxation**

The charity is exempt from tax on its charitable activities.

#### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

2013

2014

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

### 2. ACTIVITIES FOR GENERATING FUNDS

		d⊌	L
	Fundraising events	3,972	9,644
	Room hire	12,295	11,747
	Community gym	11,130	2,765
		27,397	24,156
3.	INVESTMENT INCOME		
		2014	2013
		£	£
	Deposit account interest	2	4
	-		===

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 31 March 2014

### 4. COSTS OF GENERATING VOLUNTARY INCOME

2014	2013
£	£
240	442
-	1,689
10,525	574
12,717	-
23,482	2,705
	£ 240 - 10,525 12,717

### 5. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2014 nor for the year ended 31 March 2013.

### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2014 nor for the year ended 31 March 2013.

### 6. TANGIBLE FIXED ASSETS

COST	Freehold property £	Plant and machinery £	Computer equipment £	Totals £
COST At 1 April 2013 and 31 March 2014	837,545	30,663	7,137	875,345
DEPRECIATION				
At 1 April 2013	-	3,604	3,569	7,173
Charge for year	-	504	-	504
At 31 March 2014		4,108	3,569	7,677
NET BOOK VALUE				
At 31 March 2014	837,545	26,555	3,568	867,668
At 31 March 2013	837,545	27,059	3,568	868,172

### 7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2014	2013
	£	£
Bank loans and overdrafts	13,531	13,531
Trade creditors	(1)	-
Other creditors	91,902	126,094
	105,432	139,625

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 31 March 2014

### 8. MOVEMENT IN FUNDS

	At 1/4/13	Net movement in funds	At 31/3/14
Unrestricted funds General fund	18,894	30,335	49,229
Restricted funds Building fund	737,908	-	737,908
TOTAL FUNDS	756,802	30,335	787,137
Net movement in funds, included in the above are as follows:			
	Incoming resources	Resources expended £	Movement in funds £
Unrestricted funds General fund	70,665	(40,330)	30,335
TOTAL FUNDS	70,665	(40,330)	30,335

# DETAILED STATEMENT OF FINANCIAL ACTIVITIES for the Year Ended 31 March 2014

	2014 £	2013 £
INCOMING RESOURCES		
Voluntary income		1 400
Gifts Donations	312	1,499 345
Gift aid	-	150
Legacies	37,385	20,000
Grants	1,088	125
	38,785	22,119
Activities for generating funds		
Fundraising events	3,972	9,644
Room hire Community gym	12,295 11,130	11,747 2,765
Community gym	11,130	2,703
	27,397	24,156
Investment income		
Deposit account interest	2	4
Incoming resources from charitable activities Building fund	-	36,498
Other incoming resources		
Electricity	4,481	4,185
Total incoming resources	70,665	86,962
RESOURCES EXPENDED		
Costs of generating voluntary income		
Sundries	240	442
Training	10.525	1,689
Community gym	10,525	574
	10,765	2,705
Governance costs		
Accountancy	280	428
Legal fees Other professional fees	14,861 900	44,609
Other professional fees	<del></del>	2,636
	16,041	47,673
Other resources expended		
Repairs & renewals	4,860	6,957
Support costs		

# DETAILED STATEMENT OF FINANCIAL ACTIVITIES for the Year Ended 31 March 2014

Management         Rates and water       467       1,722         Insurance       1,633       1,590         Light and heat       4,893       5,005         Telephone       413       395         Postage and stationery       149       896         Advertising       514       -         Sundries       (57)       872         Subscriptions       71       155         Information technology       8,083       10,635         Repairs and renewals       77       -         Other       504       2,212         Computer equipment       504       2,212         Computer equipment       40,330       71,966         Total resources expended       40,330       71,966         Net income       30,335       14,996		2014 £	2013 £
Rates and water       467       1,722         Insurance       1,633       1,590         Light and heat       4,893       5,005         Telephone       413       395         Postage and stationery       149       896         Advertising       514       -         Sundries       (57)       872         Subscriptions       71       155         Information technology       8,083       10,635         Repairs and renewals       77       -         Other       -       1,784         Plant and machinery       504       2,212         Computer equipment       -       1,784         Total resources expended       40,330       71,966	Management	æ	L
Insurance       1,633       1,590         Light and heat       4,893       5,005         Telephone       413       395         Postage and stationery       149       896         Advertising       514       -         Sundries       (57)       872         Subscriptions       71       155         Information technology       8,083       10,635         Repairs and renewals       77       -         Other       504       2,212         Computer equipment       504       2,212         Computer equipment       504       3,996         Total resources expended       40,330       71,966		467	1,722
Light and heat       4,893       5,005         Telephone       413       395         Postage and stationery       149       896         Advertising       514       -         Sundries       (57)       872         Subscriptions       71       155         Information technology       8,083       10,635         Information technology       77       -         Pepairs and renewals       77       -         Other       504       2,212         Computer equipment       504       2,212         Computer equipment       504       3,996         Total resources expended       40,330       71,966		1,633	
Telephone       413       395         Postage and stationery       149       896         Advertising       514       -         Sundries       (57)       872         Subscriptions       71       155         Information technology         Repairs and renewals       77       -         Other       504       2,212         Computer equipment       504       2,212         Computer equipment       504       3,996         Total resources expended       40,330       71,966	Light and heat	4,893	
Advertising       514       -         Sundries       (57)       872         Subscriptions       71       155         Information technology         Repairs and renewals       77       -         Other       504       2,212         Computer equipment       504       2,212         Computer equipment       504       3,996         Total resources expended       40,330       71,966		413	395
Sundries       (57)       872         Subscriptions       71       155         Information technology         Repairs and renewals       77       -         Other       -       -         Plant and machinery       504       2,212         Computer equipment       -       1,784         Total resources expended       40,330       71,966	Postage and stationery	149	896
Subscriptions         71         155           8,083         10,635           Information technology Repairs and renewals         77         -           Other         77         -           Plant and machinery         504         2,212           Computer equipment         -         1,784           Total resources expended         40,330         71,966			-
Repairs and renewals		(57)	872
Information technology Repairs and renewals77-Other5042,212Plant and machinery5042,212Computer equipment-1,784Total resources expended40,33071,966	Subscriptions	71	155
Information technology Repairs and renewals77-Other5042,212Plant and machinery5042,212Computer equipment-1,784Total resources expended40,33071,966		8,083	10,635
Repairs and renewals       77       -         Other       77       -         Plant and machinery       504       2,212         Computer equipment       -       1,784         Total resources expended       40,330       71,966	Information technology		
Plant and machinery         504         2,212           Computer equipment         -         1,784           504         3,996           Total resources expended         40,330         71,966		77	-
Computer equipment         -         1,784           504         3,996           Total resources expended         40,330         71,966	Other		
504   3,996		504	
Total resources expended 40,330 71,966	Computer equipment	<u>-</u>	1,784
<u> </u>		504	3,996
Net income 30,335 14,996	Total resources expended	40,330	71,966
<b>Net income</b> 30,335 14,996			
	Net income	30,335	14,996